

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

January 5, 2022

6:00 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: Orlando Adamson, M.D., William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie

NON-VOTING MEMBERS PRESENT: John Flannery, Michael Israel, Martin Rogowsky, Michael Rosenblut

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP
Marc Chasin, M.D., CHIO
Anthony Costello, EVP, Chief Operating Officer
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, Revenue and Finance Advisor
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Jordy Rabinowitz, SVP, Human Resources
Josh Ratner, EVP, Chief Strategy Officer
Phyllis Yezzo – CNO
Daniel Zelazny, M.D. – President of the Medical Staff**

CALL TO ORDER

The January 5, 2022, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:00 p.m., via Webex, by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D.	Mitchell Hochberg
William Frishman, M.D.	Patrick McCoy
Renee Garrick, M.D.	Tracey Mitchell
Herman Geist	Alfredo Quintero
Susan Gevertz	Zubeen Shroff
John Heimerdinger	Mark Tulis
	Richard Wishnie

NON-VOTING MEMBERS PRESENT

Michael Israel
John Flannery
Martin Rogowsky
Michael Rosenblut

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing strategic planning matters.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MR. TULIS MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE DECEMBER 1, 2021, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. QUINTERO, SECONDED BY DR. FRISHMAN, TO APPROVE THE DECEMBER 1, 2021, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Zelazny provided the report of the President of the Medical Staff. He presented a credentialing packet (dated January 5, 2022 and attached to these minutes) containing information on Credentialing Appointments, FPPEs, Additional Privileges, updates to the Pediatric Adolescent Medicine and Neurology Delineation of Privilege forms, and revision to the Medical Staff Bylaws.

Motion to Approve Recommendations for Appointments, FPPEs, Additional Privileges, and Updates to the Pediatric Adolescent Medicine and Neurology Delineation of Privilege Forms.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, FPPEs, ADDITIONAL PRIVILEGES, AND UPDATES TO THE PEDIATRIC ADOLESCENT MEDICINE AND NEUROLOGY DELINEATION OF PRIVILEGE FORMS. MS. GEVERTZ MOTIONED, SECONDED BY DR. GARRICK. THE MOTION CARRIED UNANIMOUSLY.

Motion to Approve Recommendations for Revisions to the Medical Staff Bylaws.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE REVISIONS TO THE MEDICAL STAFF BYLAWS. MR. HOCHBERG MOTIONED, SECONDED BY DR. ADAMSON. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Mr. Ratner advised that WMC has begun to restructure its advances in Patient Experience, which includes staffing optimization and collaboration with Workforce Development. He stated that there has been a 6.3% increase in the HCHAPS response rate from 2020 to 2021. Mr. Ratner advised that visitation, in response to current surge, is proactive in support of the ED and units. He stated that the 5 South Pilot: Patient Satisfaction Increases has seen the following improvements:

- 3% increase in Communication with Physician;
- 15.8% increase in Communication about Medicine; and
- 4% increase in Likelihood to recommend.

Mr. Ratner advised that WMC has been utilizing the following meal support programs which are designed to promote assistance to food insecure patients and families:

- Discharge Meal Program – impact 230 patients served;
- Helping Hands Program – impact 500 pediatric patient family members served; and
- Green Thumb Program – impact 225 patients served.

Mr. Ratner stated that WMC received \$20,000 in grant funding from the Rite Aid Foundation in the Fall 2021, which will support the continuation of programs throughout 2022.

Mr. Ratner updated the Board on the Network Grants Portfolio, stating that 2021 saw a 62% revenue increase over 2020. He stated that total dollars received in 2021 was \$7.8 million, with 58 grants awarded. Mr. Ratner advised that there are several FEMA projects in the pipeline that could bring in additional funding.

Mr. Ratner informed the Board about new media campaigns for awareness and reputation building that began in December:

- ENT practices (South, North);
- Heart & Vascular practices (South, West); and
- Urology practice (West).

Mr. Ratner showed a video from the Goodnight Lights event that was covered by NBC Nightly News.

Ms. Bennorth reviewed the November 2021, Development Dashboard. She stated that for the month of November, \$199,458 was received, bringing the total year to date amount to \$4.5 million.

Ms. Bennorth compared the revenue activity summary for year to date November 30, 2020 to November 30, 2021.

Ms. Bennorth advised the Board of substantial revenues, gifts and grants received since the November 30th close:

Children's Miracle Network:

- \$12,900 – Credit Unions for Kids Gold Outing;

Major Gifts:

- \$167,415 – 3rd installment of the John and Brenda Fareri \$1M pledge | The Michael H. Gewitz Chief Pediatric Cardiology Endowment
- \$100,000 – Steven Lansman, MD | Steven L. Lansman Director/Chief of Cardiothoracic Surgery Endowment
- \$50,000 - David E. Asprinio, M.D. | Westchester Medical Center Critical Care Tower
- \$50,000 – Bradford and Marisa Schoenberg | NICU Expansion Fund
- \$25,000 – Hales Family Foundation, Inc. | Maria Fareri Children's Hospital Music Therapy Program
- \$25,000 – The Brett and Meaghan Barakett Foundation | Maria Fareri Children's Hospital Unrestricted
- \$23,430 – Paul and Lara Mackin | Maria Fareri Children's Hospital Unrestricted
- \$20,000 – Michael Zeldes | The Michael H. Gewitz Chief Pediatric Cardiology Endowment
- \$10,000 – Clifford Meilman | The Jodi Meilman Andreozzi Family Resource Center
- \$10,000 – Michele Glick | The Jodi Meilman Andreozzi Family Resource Center
- \$10,000 – Millbrook Tribute Garden, George T. Whalen Jr. | MidHudson Regional Hospital Unrestricted
- \$10,000 – Wanda Flynn | Maria Fareri Children's Healthcare Services at MidHudson Regional Hospital
- \$10,000 Harold Shames | Maria Fareri Children's Hospital Unrestricted

Grants:

- \$10,000 – M&H Schwartz Family Foundation | Maria Fareri Children's Hospital Pediatric Nephrology

Ms. Bennorth informed the Board that the ShopRite Supermarket and the Premier Collection/2021 Subaru Share the Love campaigns have closed and are pending final tally. She also advised that final numbers are pending for the Virtual Toy Drive and Westchester's Winter Wonderland.

Ms. Bennorth advised that the Year-end appeal included an e-appeal component for 2021, and the Network will continue to experiment with e-appeals in 2022. She stated that donations continue to flow into all hospitals. Ms. Bennorth advised that new branded content and stories are being utilized across multiple forums, such as, direct mail, new website, eblast, and social media.

Ms. Bennorth noted a few 2022 upcoming events: Girls' Night Out, Wines of the World, Stronger Together, and the Gala.

Mr. Costello stated that in response to an uptick in COVID-19 cases, the Network has put its PPE tracking protocols back in place. He stated that weekly meetings are held to monitor any potential supply chain issues.

Mr. Costello informed the Board that approximately 3% of the workforce is currently out due to positive COVID tests. He stated that same day test results are available for employees that have been exposed. Mr. Costello advised that the testing sites across the Network are extremely busy, and currently the positivity rate is 6%.

Mr. Costello updated the Board on several in-house construction projects, including the Main Tower basement and the Main Tower/ACP Corridor, 4 North, and Taylor Pavilion Medicine Offices.

Mr. Costello informed the Board that the in-house construction crew is in the process of building physician on-call rooms in the hallway of the Behavioral Health Center.

Mr. Costello presented a few slides on HA's single campus construction project at Mary's Avenue. He stated that the project continues to remain on time and on budget.

Mr. Costello informed the Board of the following updates at MHRH:

Clinical:

- 3 Spellman Pediatric Unit – demo complete, project completion projected to be Q2 2022;
- Diagnostic Cardiac Cath Lab – go live projected to be Q1 2022;
- Communication Disorders relocation to main campus projected to be Q2 2022;
- ED Call Bell System upgrade – in design phase;
- Telestroke implementation with APS providers – Q1 2022 go live; and
- Welcoming new anesthesiologists – supporting MHRH’s increased OR volumes.

Operational:

- Main Lobby Renovation – Design phase completed;
- APS Orthopedic Practice – Design phase for addition of Diagnostic Radiology Installation completed – moving to bid process; project target is Q2 2022; and
- Communication Disorders relocation to main campus projected to be Q2 2022.

Dr. Doyle, Executive Director of HealthAlliance, informed the Board of the following:

Clinical updates:

- Cath Lab fully operational:
 - 39 cases in October; and
 - 207 cases to date.
- New Anesthesia Providers:
 - Roopa Shiggaon, MBB, Chair;
 - Joaquin Bagtas, M.D.;
 - James Bersig, M.D.; and
 - Wasiya Waheed, M.D.
- COVID-19
 - Volume increasing; county rate increasing;
 - Test site averaging 40 tests daily, open M-F; and
 - Vaccination services ongoing.
- Surveys and Accreditation:
 - DNV survey complete; and
 - MRCC CMS Validation survey completed.
- Staffing:
 - 21 new hires in December; and
 - 15 - 20 new hires currently pending for January.
- Community Engagement:
 - Ulster County Chamber of Commerce Board COVID update;
 - Working with the Ulster County DA’s office to re-establish SANE program; and
 - Ongoing discussions with the Governor’s Office, NYS DOH and OMH on Behavioral Health Services in Ulster county.

Dr. Leahy, CEO, Bon Secours Charity Health System, advised the Board that, as of today, there are 50 COVID inpatients at Good Samaritan Hospital (“GSH”), 14 at St. Anthony’s Community Hospital (“SACH”) and 18 at Bon

Secours Community Hospital ("BSCH"). She stated that the majority of these patients are unvaccinated. Dr. Leahy advised that Charity has administered over 155,000 vaccines and continues to hold vaccination clinics at all three acute care facilities. She stated that Charity continues to monitor its bed capacity closely, as per the New York State ("NYS") mandate.

Dr. Leahy advised the Board that Charity physicians continue to do public relations within the community. She stated that Dr. Rivera, Bariatric Surgical Director at GSH, recently was featured on House Calls on WRCR radio, and Dr. Fischer, Medical Director of the Diabetic Foot Care Program at SACH, was featured on a radio program in Orange county.

Dr. Leahy informed the Board that GSH was notified by NYS that it has been recognized as a Level III Trauma Center. She stated that the American College of Surgeons ("ACS") will now complete a more thorough assessment of GSH.

Dr. Leahy advised the Board that the ACS recently gave GSH full accreditation as a Comprehensive Center for Bariatric Surgery.

Dr. Leahy informed the Board that Schervier Pavilion recently received the NYS Empire Award for its contribution for dedication to growth, prosperity and betterment of the community.

Dr. Leahy advised the Board that Charity continues its community outreach with GSH collaborating with Rockland Community College and the Rockland Paramedic Services for the new EMT training program.

Dr. Leahy advised that both BSCH and SACH were honored as Grand Marshalls of the recent Holiday Parade in Port Jervis.

Dr. Leahy advised the Board of Charity's current Campaigns and Digital Marketing.

Dr. Leahy advised the Board that Charity is onboarding an interventional cardiologist and a neurologist.

Dr. Gewitz informed the Board of the passing of Dr. Sanfilippo, one of the first pediatric surgeons at WMC, and Dr. O'Connell, a former Dean of the New York Medical College.

Dr. Gewitz updated the Board on COVID-19: A children's Disease and the impact on the Maria Fareri Children's Hospital.

Dr. Gewitz discussed the Pediatric Surgery expansion and stated that the first of two new pediatric surgeons has joined the staff.

Dr. Gewitz advised that there is an upcoming Pediatric Trauma Certification survey.

Dr. Gewitz informed the Board that the FACT Cellular Therapy program and the CTEL Lab have both been recertified for three years.

Dr. Gewitz reiterated the supply chain management issues, and the ongoing efforts to overcoming the challenge.

Dr. Garrick provided the following CMO update:

New Adult Recruits:

- Pathology, Microbiology/Immunology, and OB/Gynecology

Major Upcoming Surveys:

- Level I Pediatric and Adult Trauma Survey;
- Lab and Path Survey, including the Blood Bank; and
- Stroke Survey at MHRH.

Dr. Garrick provided a COVID update to the Board, which included information about the Omicron surge. She also discussed current and emerging treatments including Remdesivir/Dexamethasone, monoclonals, new oral antiviral therapies, and new prophylactic IM monoclonal for non-responders and vaccine intolerant.

Dr. Garrick also provided an Influenza update to the Board.

REPORT OF THE COMMITTEES

AUDIT AND CORPORATE COMPLIANCE COMMITTEE

Mr. McCoy, Chair, Audit and Corporate Compliance Committee, stated that the Committee met this afternoon, prior to the Finance Committee meeting.

Mr. McCoy informed the Board that Ms. Campbell reviewed the 2022 Corporate Risk Assessment Summary and Work Plan for Westchester Medical Center, MHRH and Advanced Physician Services. He stated that her report identified data analyses that included service types and their related volumes, case mix, government work plans, investigation analysis and current industry trends, in order to identify areas of high risk for review in Compliance and Audit.

Mr. McCoy advised that Mr. Palovick presented the 2022 Internal Audit Work Plan to the Committee. He also reviewed the planned audit initiatives.

Mr. McCoy advised the Board that the Committee approved the 2022 Compliance and Internal Audit Work Plan.

Mr. McCoy advised that Ms. Campbell provided an update on WMCHHealth Network's annual Compliance activities and initiatives. She then discussed the status of Compliance Audits in progress and completed. The audits in progress included: DRG 895 & 897 – Alcohol/Drug Abuse or Dependence with or without Rehabilitation Therapy, DRG 203 – Bronchitis and Asthma, and the Outpatient Infusion Center at MHRH, Modifier 24 – Post Operative Unrelated Evaluation & Management Services – APS. Ms. Campbell discussed the following completed audits: Coding Review of DRG 602 & 603 - Cellulitis with or without Major Complication or Comorbidity at WMC and MHRH, the Two Midnight Rule at WMC, a High-Volume Provider Documentation and Coding Review and COVID-19 Telehealth Services at APS.

Mr. McCoy informed the Board that Mr. Palovick then discussed the status of Internal Audits in progress and completed. He stated that the audits in progress include reviews of Outpatient Lab Revenue Cycle, System User Provisioning and Pay Differentials at WMC. Lastly, he discussed the following completed audits: High Dollar Medical Supply Items at MHRH and Credentialing at WMC and MHRH.

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, informed the Board that the Finance Committee met prior to the Board meeting. He stated that the Committee approved the minutes from the December 1, 2021, meeting and moved into executive session.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on December 3, 2021.

Ms. Gevertz informed the Board that Dr. Garrick presented the report of the Quality and Safety Council meeting of October 14, 2021. Dr. Garrick advised that the following departments presented: Antimicrobial Stewardship Council, Health Information Management, and the Operating Room Committee. She stated that QA/PI reports were submitted by the Certified Home Health Agency and the Transplant Quality Council.

Ms. Gevertz advised the Board that the Committee received a presentation on Intra-abdominal Organ Transplantation by Dr. Diflo. He highlighted the following:

- Transplant Volume – 2018-2021 year to date for Kidney and Liver transplants;
- Key Performance Indicators for the Liver and Kidney Programs;
- Scientific Registry of Transplant Recipient data;
- Performance Improvement Activities;
- COVID-19 in Solid Organ Transplantation;
- Regulatory Updates;
- Pediatric liver Transplant; and
- Publications.

Ms. Gevertz informed the Board that the Committee also received a presentation on the OB/GYN Department from Dr. Tedjarati. He highlighted the following:

- Department progress;
- Challenges and Opportunities in Obstetrics and Gynecology;
- OB/GYN Transfer Data;
- OB/GYN Volume Data;
- Acceptance Times by Service;
- Midas data regarding Services and Events;
- Quality Initiatives for OB and GYN;
- Safe Reduction of Primary Cesarean Section Births Overview;
- Post-Partum Hemorrhage Risk Assessment;
- Abnormal Placentation; and
- Accomplishments and Next Steps.

Ms. Gevertz stated that Ms. McFarlane provided a regulatory report to the Board, as well as an update on recent surveys.

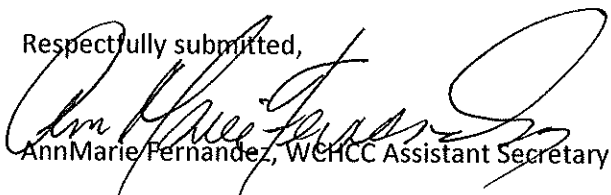
NEW BUSINESS

There was no new business.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE JANUARY 5, 2022, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. HOCHBERG MOTIONED, SECONDED BY DR. ADAMSON. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Fernandez, WCHCC Assistant Secretary