

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

FEBRUARY 7, 2024

6:30 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Alfredo Quintero Zubeen Shroff, Mark Tulis, Judith Watson, Richard Wishnie

NON-VOTING MEMBERS PRESENT: Michael Israel, Michael Rosenblut, Martin Rogowsky

STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel
Anthony Costello, EVP, COO
Josh Ratner, EVP, Chief Strategy Officer
Phyllis Yezzo, EVP, CNO
Ann Marie Soares, Executive Corporate Secretary

CALL TO ORDER

The February 7, 2024, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:00 p.m., by Mr. Shroff, Chair. A quorum was present.

VOTING MEMBERS PRESENT

William Frishman, M.D.	Patrick McCoy
Herman Geist	Tracey Mitchell
Renee Garrick, M.D.	Alfredo Quintero
Susan Gevertz	Zubeen Shroff
John Heimerdinger	Mark Tulis
Mitchell Hochberg	Judith Watson
	Richard Wishnie

NON-VOTING MEMBERS PRESENT

Michael Israel
Martin Rogowsky
Michael Rosenblut

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing personnel, strategic planning and quality matters.

MR. SHROFF ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. DR. GARRICK MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE JANUARY 3, 2024, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. HEIMERDINGER, AND SECONDED BY MS. WATSON, TO APPROVE THE JANUARY 3, 2024, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Altman provided the report of the President of the Medical Staff. She presented a credentialing packet (dated February 7, 2024 and attached to these minutes), containing information on Credentialing Appointments, Reappointments, a Category of Staff Change, and FPPEs.

Motion to Approve Recommendations for Credentialing Appointments, Reappointments, a Category of Staff Change, and FPPEs

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR CREDENTIALING APPOINTMENTS, REAPPOINTMENTS, A CATEGORY OF STAFF CHANGE, AND FPPEs. MS. GEVERTZ MOTIONED, SECONDED BY MS. MITCHELL. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE COMMITTEES

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, stated that the Committee met this afternoon prior to the Board meeting, and reviewed the financial statements for the period ended December 31, 2023.

Mr. Tulis informed the Board that Mr. Morgan presented the financial statements for the period ended December 31, 2023 to the Committee. He stated that Cash and Investments decreased, primarily as a result of the pension payment in February, 2023, the remaining amount of deferred social security payments, and other balance sheet changes partially offset by DSH receipts.

Mr. Tulis reported that Net Patient Service Revenue in 2023 was 9.4% higher than 2022; Salaries and benefits increased, as a result of continued investment in physician services, contractual salary increases, health insurance costs and inflationary increases; and Supplies and other expenses increased by 11.5% over 2022, primarily due to incremental volume and inflationary increases.

Mr. Tulis advised that the net gain before the non-cash NYS pension adjustment was \$13.6 million, and after taking into account the pension adjustment, the bottom line was a \$21 million loss.

Mr. Tulis informed the Board that a Resolution was presented to the Committee to update the Corporation's banking signatories. He stated that the Committee recommended the Resolution to the Board for its approval.

MR. SHROFF ASKED FOR A MOTION TO APPROVE RESOLUTION 3 TO UPDATE THE CORPORATION'S BANKING SIGNATORIES. MR. WISHNIE MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

GOVERNANCE AND NOMINATING COMMITTEE

Ms. Watson, Chair, Governance and Nominating Committee, stated that the Committee met on January 25, 2024.

Ms. Watson advised the Board that the Committee discussed recommending two potential Board candidates, Joseph Kenner and Sharla St. Rose, to the Westchester County Board of Legislators for their consideration and appointment to the WCHCC Board of Directors. In addition, the Board would like to move Michael Rosenblut from a non-voting Board seat to a voting seat on the Board.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, reported that the Committee met on January 5, 2024.

Ms. Gevertz stated that Ms. Cuddy summarized the following departmental presentations from the November 9, 2023, meeting of the Quality and Safety Council:

- Patient Experience: Key Performance indicators for Complaints and Grievances, HCAHPS for Valhalla and MHRH, and CAHPS for the MFCH as well as their action plans were discussed with the Committee. Successes and recent OAS CAHPS survey was discussed, along with the DNV Corrective Action Plan.
- Occupational Health: Annual Assessment Compliance, both campuses have an internal benchmark of 90%. Valhalla is at 84% and MHRH is at 63%. Blood and Body Fluid Exposure was presented for sharps injury, splash, and needle sticks for Valhalla and MHRH. Needle sticks remains the highest form of exposure at this time. Successes were also shared with the Committee. The recent DNV annual survey was in full compliance.

A QA/PI report was submitted by Emergency Medicine.

Ms. Gevertz informed the Board that the Committee received a presentation on the Pain Quality Council by Dr. Sekhri, Dr. Asprinio and Ms. Cooney. They provided the following data and highlights:

- The Pain Quality Council Mission was reviewed for the Committee;
 - Increase the utilization of “PCA” – sustained a >9 fold increase in average the number of patients with non-pain provider ordered PCA per month from 2019;
 - Restrict high dose opioids – large drop in high dose IV opioid use in 2015 sustained until now;
 - Increase the safety of opioid prescribing for inpatients; and
 - Ensure safe and Equitable Prescription of Opioids during Transition of Care
- Naloxone Administration remains low;
- Progress: PDMP/PRN Change – data showing providers using NYS Database Failure button at higher rate than expected (25%);
 - Plan for 2024: Query most common providers attesting to “failure”; create action plan based on interviews with providers; and Trend data to see if any improvement
- Opioid Discharge Counseling Initiative for Pediatrics – goal met for 2023,
- Future Directions:
 - Board Certified Pain Management Physician starting in 2024 for the northern region;
 - Treatment – continue to maintain Rx PCA among non-pain/non-Anesthesia providers;
 - Transition of Care; and
 - Working with IT team to further develop data – Naloxone Rx for high-risk patients.

Ms. Gevertz informed the Board that the Committee received a presentation on Trauma Services by Dr. Prabhakaran. He presented the following highlights and data:

- WMCHHealth Trauma:
 - Level I Adult and Pediatric Trauma Center;
 - Westchester Medical Center; and
 - MFCH
 - Level II Adult Trauma Center
 - MHRH
 - Level III-N Adult Trauma Center
 - Good Samaritan Hospital
 - Provisional Level III Adult Trauma Center
 - HealthAlliance Hospital
- WMC Trauma volume was presented for 2021 through 2023;
- MHRH Trauma volume was presented for 2021 through 2023;
- Risk adjusted major hospital events by reporting period was discussed;
- WMCHHealth Trauma Research was presented at the National Meeting 2023;
- Surgical Critical Care Fellowship was reviewed;
- Adult Trauma Care: A Health Equity Analysis was discussed; and
- 2023 Injury Prevention and Outreach was discussed.

Ms. Gevertz informed the Board that Ms. McFarlane provided a regulatory report for the Committee.

NEW BUSINESS

Ms. Switzer presented draft revised Bylaws to the Board. She noted that the only change was to the number of times per year that the Equity, Inclusion and Diversity Committee shall meet.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE REVISED BYLAWS. MS. WATSON MOTIONED, SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

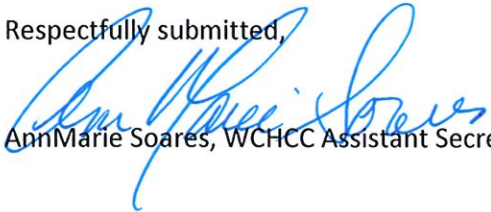
OLD BUSINESS

There was no old business.

ADJOURNMENT

MR. SHROFF ASKED FOR A MOTION TO ADJOURN THE FEBRUARY 7, 2024, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. GEIST MOTIONED, SECONDED BY MR. HOCHBERG. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Soares, WCHCC Assistant Secretary