

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

February 5, 2025

6:00 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: William Frishman, M.D., Renee Garrick, M.D., Susan Gevertz, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Michael Rosenblut, Sharla St. Rose, Mark Tulis, Judith Watson, Richard Wishnie

VOTING MEMBERS EXCUSED: Herman Geist, John Heimerdinger, Alfredo Quintero, Zubeen Shroff

NON-VOTING MEMBERS PRESENT: Tamer El-Rayess, Michael Israel

NON-VOTING MEMBERS EXCUSED: Martin Rogowsky

STAFF PRESENT: Chris Librandi, SVP, Deputy General Counsel
Anthony Costello, EVP, COO
Josh Ratner, EVP, Chief Strategy Officer
William Pryor, SVP, Chief HR Officer
Phyllis Yezzo, EVP, CNO
Ann Marie Soares, Executive Corporate Secretary

CALL TO ORDER

The February 5, 2025, meeting of the Westchester County Health Care Corporation (“WCHCC”) Board of Directors was called to order at 6:00 p.m., by Mr. Hochberg, 1st Vice Chair. A quorum was present.

VOTING MEMBERS PRESENT

William Frishman, M.D.	Tracey Mitchell – via WebEx
Renee Garrick, M.D.	Michael Rosenblut
Susan Gevertz	Sharla St. Rose
Mitchell Hochberg	Mark Tulis
Patrick McCoy	Judith Watson
	Richard Wishnie

VOTING MEMBERS EXCUSED

Herman Geist
John Heimerdinger
Alfredo Quintero
Zubeen Shroff

NON-VOTING MEMBERS PRESENT

Tamer El-Rayess
Michael Israel

NON-VOTING MEMBERS EXCUSED

Martin Rogowsky

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE JANUARY 8, 2025 MEETING OF THE BOARD. A MOTION WAS MADE BY MR. TULIS, SECONDED BY MR. MCCOY, TO APPROVE THE JANUARY 8, 2025, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Altman provided the report of the President of the Medical Staff. She presented a credentialing packet (dated February 5, 2025 and attached to these minutes), containing information on Credentialing Appointments, Reappointments and FPPEs.

Motion to Approve Recommendations for Credentialing Appointments, Reappointments and FPPEs.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR CREDENTIALING APPOINTMENTS, REAPPOINTMENTS AND FPPEs. MS. GEVERTZ MOTIONED, SECONDED BY DR. FRISHMAN. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE COMMITTEES

FINANCE COMMITTEE

Mr. Tulis, Chair, Finance Committee, stated that the Committee met this afternoon, during the first portion of the Board meeting.

Mr. Tulis advised the Board that management presented Resolution 5 to the Committee, authorizing Banking Signatory Updates for the Corporation. Mr. Tulis stated that the Committee recommended adoption of Resolution 5 to the Board.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE RESOLUTION 5, AUTHORIZING BANKING SIGNATORY UPDATES. MS. WATSON MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

Mr. Tulis informed the Board that management presented a capital lease with Karl Storz Endoscopy for a surgical system for the OR that combines the medical devices and data sources to improve communication and operating room efficiency. The lease is \$1,457,648.00 for 60 months at an interest rate of 4.99%.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE KARL STORZ ENDOSCOPY CAPITAL LEASE. MR. MCCOY MOTIONED, SECONDED BY MR. ROSENBLUT. THE MOTION CARRIED UNANIMOUSLY.

Mr. Tulis informed the Board that management presented the financial statements for the year ended December 31, 2024.

Mr. Tulis reported that total cash and investments totaled \$223 million, which was \$50 million higher than last year.

Mr. Tulis advised that net patient service revenue in 2024 was 6.8% higher than 2023; salaries and benefits increased, as a result of continued investment in physician services, contractual salary increases, health insurance costs and inflationary increases. He stated that supplies and other expenses increased by 8.5% over 2023, primarily due to incremental volume, inflationary increases, and in increase in malpractice case reserves. Mr. Tulis reported that the net income before the non-cash NYS pension adjustment was \$1.3 million, and after taking into account the pension adjustment, the bottom line was a \$26.6 million loss.

Mr. Tulis stated that total acute discharges for Valhalla increased by 6.6% over 2023, while total Emergency Department visits were 1.6% higher in 2024, when compared to 2023.

Mr. Tulis reported that total acute discharges for MHRH were 5.8% higher in 2024, when compared to 2023, while total Emergency Department visits were 2.1% lower in 2024, when compared to 2023.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, reported that the Committee met on January 6, 2024.

Ms. Gevertz advised the Board that Dr. Garrick summarized the following departmental presentations from the November 14, 2024 meeting of the Quality and Safety Council:

- OB/GYN: Areas of Focus – Nulliparous Term Singleton Vertex Rate; hemorrhage Program, Code Noelle; Maternal transfusions; VTE Prophylaxis ante-partum and post- partum; hysterectomy SSI; and PACCU Same Day Discharge for minimally invasive hysterectomies. Future directions were discussed;
- Occupational Health: Areas of Focus – Flu Vaccine Compliance; Annual Assessment Compliance; and Blood and Body Fluid Exposure. Successes were presented to the Committee.

- Neurosurgery: Dashboard and departmental trends were discussed; review of ongoing neurosurgical Quality undertakings, future directions and successes were presented.

QA/PI reports were submitted by Emergency Medicine, GME, Antimicrobial Stewardship and MFCH Quality Council.

Ms. Gevertz informed the Board that the Committee received a presentation on the Glycemic Quality Council by Dr. Goldberg. He presented the following highlights and data:

- Glycemic Council composition was discussed;
- SHM Glycemic Control eQUIPS Benchmarking Program was discussed;
- Opportunity for Improvement: Rates of Hypoglycemia:
 - Data Analysis:
 - Rates of hyperglycemia are in the 1st quartile, while rate of hypoglycemia are in the 4th quartile;
 - Rate of recurrent hypoglycemia are also in the 4th quartile;
 - These trends are consistent across both critical care units and non-critical care units; and
 - Many hypoglycemic events are due to mismatches between insulin administration and timing/content of meals.
 - Corrective Action Plan:
 - Align POC glucose testing, meal tray delivery and insulin administration schedules;
 - Audit meal tray arrival times on units to minimize timing discrepancies;
 - Support prompt provider review of hypoglycemic events to identify root causes and adjust insulin orders
 - CMS Hospital Harm eQMS was discussed;
 - Performance Improvement Related to Health Equity was discussed; and
 - Glycemic Management Program Certification – achieved DNV Advanced Glycemic Management Certification, contingent upon responses to two minor (NC-2) nonconformities.

Ms. Gevertz informed the Board that the Committee received a presentation on the Pain Quality Council by Dr. Sekhri. He presented the following highlights and data:

- Pain Quality Council Mission:
 - Increase the utilization of “PCA”;
 - Restrict high dose opioids;
 - Increase the safety of opioid prescribing for inpatients; and
 - Ensure Safe and Equitable Prescription of Opioids during Transition of Care
- Naloxone Administration remains low – plan is to continue to trend, ensure each case reviewed;
- PDMP Change was discussed;
- Safe Opioid Prescribing Upon Discharge:
 - Rate (determined by CMS) of patients Prescribed 2 Opioids or an Opioid and a Benzodiazepine:
 - Analysis: New National Benchmark (15%) and NYS Benchmark (13%);
 - ✓ Valhalla below all 3 standards;
 - ✓ MHRH ended year below q4 benchmark, trending towards NYS Benchmark
 - Plan of Action: Continue to trend data, compare to national benchmarks, more education if needed.
- Future Directions:
 - Treatment – continue to maintain rx PCA among non-Pain/non-Anesthesia providers;
 - Transition of Care – Opioids upon discharge, trend any inequality between races;
 - Indication change – education for Network, and implement changes by 3rd quarter 2025; and Working with IT team to further develop data.

Ms. Gevertz informed the Board that Ms. McFarlane provided a regulatory report for the Committee.

NEW BUSINESS

Mr. Librandi presented Resolution 4 to the Board for its approval:

- Resolution 4 – The February 2025 Namings – the Foundation has received pledges to donate certain sums to support and enhance WCHCC and the services it provides as further described in Attachment A. It is proposed that WCHCC approve the respective dedication and naming opportunities as set forth on Attachment A, in recognition of the donations which are in accordance with the Naming Rights Policy as previously adopted by WCHCC.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE RESOLUTION 4, THE FEBRUARY 2025 NAMINGS. MS. WATSON MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

MR. LIBRANDI ASKED FOR A MOTION TO RE-APPOINT JOHN FLANNERY, DAVID DEMILIA, BARBARA HART, ALLEN KASS, SUSAN GEVERTZ AND RICHARD WISHNIE TO THE WESTCHESTER MEDICAL CENTER FOUNDATION BOARD FOR AN ADDITIONAL THREE YEAR TERM. MR. MCCOY MOTIONED, SECONDED BY MR. HOCHBERG. THE MOTION CARRIED UNANIMOUSLY.

MR. LIBRANDI ASKED FOR A MOTION TO APPOINT MICHAEL ISRAEL, MICHAEL GEWITZ, M.D., AND ADAM RUSSIN TO THE WESTCHESTER MEDICAL CENTER FOUNDATION BOARD FOR AN INITIAL THREE YEAR TERM. MR. HOCHBERG MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

MR. LIBRANDI ASKED FOR A MOTION TO APPOINT DAVID LUBARSKY, M.D. TO THE HEALTHALLIANCE BOARD FOR A THREE YEAR TERM. MR. WISHNIE MOTIONED, SECONDED BY MS. WATSON. THE MOTION CARRIED UNANIMOUSLY.

MR. LIBRANDI ASKED FOR A MOTION TO APPOINT KIRK IMPERATI AND RAYMOND HOUSTON TO THE MHRH BOARD OF VISITORS. DR. ST. ROSE MOTIONED, SECONDED BY MR. ROSENBLUT. THE MOTION CARRIED UNANIMOUSLY.

OLD BUSINESS

There was no old business.

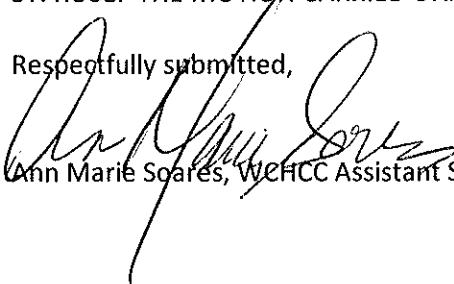
EXECUTIVE SESSION

MR. HOCHBERG ASKED FOR A MOTION TO MOVE INTO EXECUTIVE SESSION FOR THE PURPOSE OF DISCUSSING QUALITY AND STRATEGIC PLANNING MATTERS. MR. TULIS MOTIONED, SECONDED BY DR. GARRICK. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE FEBRUARY 5, 2025, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. ROSENBLUT MOTIONED, SECONDED BY DR. ST. ROSE. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



Ann Marie Soares, WCHCC Assistant Secretary