

**WESTCHESTER COUNTY HEALTH CARE CORPORATION**

**BOARD OF DIRECTORS MEETING**

**January 8, 2020**

**6:30 P.M.**

**EXECUTIVE BOARD ROOM**

**EXECUTIVE OFFICES**

**VOTING MEMBERS PRESENT: Orlando Adamson, M.D., William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie**

**NON-VOTING MEMBERS PRESENT: Michael Israel, Michael Rosenblut**

**NON-VOTING MEMBERS EXCUSED: John Flannery**

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel  
Gary Brudnicki, Senior Executive Vice President  
Kara Bennorth, EVP, Chief Administrative Officer  
Anthony Costello, SVP, Professional Support Services  
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance  
Paula Fessler, Chief Nursing Executive  
David Ingber, SVP, Network Financial Operations  
Mary Leahy, M.D., CEO, Bon Secours Charity Health System  
Josh Ratner, SVP, Strategic Planning**

**PHYSICIANS PRESENT: Dr. Asprinio, Dr. Gewitz, Dr. Zelazny**

**CALL TO ORDER**

The January 8, 2020, meeting of the Westchester County Health Care Corporation (“WCHCC”) Board of Directors was called to order at 6:30 p.m. A quorum was present.

**VOTING MEMBERS PRESENT**

Orlando Adamson, M.D,	Mitchell Hochberg
William Frishman, M.D.	Patrick McCoy
Herman Geist	Tracey Mitchell
Renee Garrick, M.D.	Alfredo Quintero
Susan Gevertz	Zubeen Shroff
John Heimerdinger	Mark Tulis
	Richard Wishnie

**NON-VOTING MEMBERS PRESENT**

Michael Israel  
Michael Rosenblut

**NON-VOTING MEMBERS EXCUSED**

John Flannery

**REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA**

Mr. Hochberg thanked the Board members for volunteering to serve on the various WCHCC Board Committees, and noted that the 2020 Committee assignments has been posted in the Resource Center on Diligent.

Mr. Hochberg informed the Board that Martin Rogowsky, a former Westchester County Legislator, was appointed to the Board as a non-voting member.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE DECEMBER 4, 2019, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. SHROFF, SECONDED BY MR. HEIMERDINGER, TO APPROVE THE DECEMBER 4, 2019, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

**REPORT OF THE PRESIDENT OF THE MEDICAL STAFF**

Dr. Zelazny provided the report of the President of the Medical Staff. He presented a credentialing packet (dated January 8, 2020, and attached to these minutes) containing information on Credentialing Appointments, Reappointments, and Category of Staff Change to the Board for its approval.

A discussion ensued.

**Motion to Approve Recommendations for Appointments, Reappointments, and Category of Staff Change.**

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, AND CATEGORY OF STAFF CHANGE. MR. TULIS MOTIONED, SECONDED BY MR. WISHNIE. THE MOTION CARRIED UNANIMOUSLY.

**REPORT OF THE PRESIDENT**

Mr. Israel informed the Board that in regards to the Committee membership assignments, Board members are allowed to dial in to the Committee meetings when they are unable to attend in person. He stated that he appreciates the Board members' time and their willingness to participate on the various Committees.

Ms. Bennorth informed the Board that the redesign of the new Employee Orientation Program has been completed and the pilot program will be rolled out shortly.

Ms. Bennorth informed the Board that the 2019 Season of Giving fulfilled five hundred patients' wishes and gifts granted.

Ms. Bennorth advised the Board that there are four hundred and fifty workforce members that are myCare Super Users involved in the Cerner Implementation project.

Ms. Bennorth informed the Board that WMC has executed its first LGBT Inclusion Policy. She stated that campus-wide education is scheduled to begin.

Ms. Bennorth advised the Board that the Lethality Assessment Program is scheduled to launch in April, with training beginning in March.

Ms. Bennorth informed the Board that WMC will be holding a Pediatric Oncology CME program for community providers on January 11<sup>th</sup>.

Ms. Bennorth updated the Board on the following Events/Marketing/Development activities:

- St. Anthony's Community Hospital Winding Through Warwick event had over six hundred participants;
- February 7<sup>th</sup> is WMC's Girls Night Out;
- The Elvis Duran Show recently featured Dr. AL-Mufti, who briefly discussed one of the show's producer's recent stroke and treatment; and
- Ms. Bennorth showed a video of WMC's Good Night Lights/Blue Santa event.

Mr. Costello presented a slide show to the Board on the ongoing construction projects. He showed images of the Cath labs in the main tower, and stated that three of the five labs have been renovated.

Mr. Costello showed images of the Central Sterile expansion project located in the basement of the main tower, which was necessary due to the additional ORs in the Ambulatory Care Pavilion ("ACP"). He stated that Phase 1 of the project has been completed.

Mr. Costello showed images of the new Endoscopy Unit. He stated that there will be four new procedure rooms, with the capacity for six. Mr. Costello stated that completion is anticipated by the first week of February 2020, at which time an additional endoscopy physician will join WMC.

Mr. Costello showed images of the Main Tower Expansion Project on floors 4-7 of the ACP. He stated that the key work is moving along nicely, and that the fourth floor should be completed shortly.



Mr. Costello informed the Board that MHRH continues its Physician Outreach efforts throughout the community, including face to face meet and greets with local physicians.

Mr. Costello informed the Board that MHRH received re-accreditation for its Level II Trauma Center from the American College of Surgeons.

Mr. Costello advised the Board that MHRH received the National Association for the Education of Young Children Accreditation, which is the highest level of recognition for Quality of Day Care Programs.

Mr. Costello advised the Board that MHRH had an inspection of its Mammography Suite with no findings.

Mr. Costello advised that MHRH held a Mock Survey in preparation of its anticipated 2020 DNV Survey. He noted that there were no significant findings; just a few areas needing improvement.

Mr. Costello informed the Board that Dr. Maria Castaldi, a breast surgeon, has recently joined MHRH as its Chief of Breast Surgery.

Dr. Doyle informed the Board that DNV conducted Annual Surveys on all three HealthAlliance ("HA") campuses. He stated that all previously identified non-conformities were closed successfully. Dr. Doyle advised that Corrective Action Plans for current findings will be submitted once HA receives its final reports from the DNV.

Dr. Doyle advised the Board that, in partnership with Greene County BOCES, Margaretville Memorial Hospital has trained nine certified nursing assistants, of which six have accepted employment at Mountainside Residential Care Center.

Dr. Doyle informed the Board that the HA Ahead Campaign has officially launched. He stated that this is a fund raising campaign for the Mary's Avenue Campus project.

Dr. Doyle advised the Board that he recently represented HA at the Ulster County Chamber of Commerce Breakfast, where he gave an update on the HA Mary's Avenue Consolidation project.

Dr. Leahy informed the Board that she gave a Year in Review report to the Charity Board yesterday. She stated that several construction projects were completed in 2019 at Good Samaritan Hospital ("GSH"), a new Orthopedic Unit, a new Bariatric Unit, and a new Infusion Center. Dr. Leahy advised that new technology, MarginProbe and SpaceOAR were introduced at GSH. She stated that at GSH an Institute for Women's Health and Wellness was launched, a Bloodless Surgery Program began, and new Philips equipment was installed.

Dr. Leahy advised that at St. Anthony Community Hospital ("SACH") Philips Fluoroscopy and 3D Mammography were installed, an ER30 pledge was implemented, a Hugs infant security system was installed, and patient care areas were renovated.

Dr. Leahy advised that at Bon Secours Community Hospital ("BSCH") a temporary Emergency Department was completed, construction for a Bariatric Unit and Laboratory are underway, the Mental Health Unit celebrated its 25<sup>th</sup> anniversary, and an ER30 pledge was implemented.

Dr. Leahy also informed the Board of several accomplishments achieved in 2019 for Charity as follows:

GSH:

- 5-Star Healthgrades awards: Coronary Intervention, Peripheral Vascular Bypass, Vaginal Delivery, C-Section Delivery, Treatment of sepsis, Bariatric Surgery, Esophageal and Stomach Surgeries.

- Additional Healthgrades honors: America's 100 Best Coronary Intervention, Labor and Delivery Excellence Award, Superior Performance in Labor and Delivery, Obstetrics and Gynecology Excellence Award, and superior Performance in Obstetrics and Gynecology.

BSCH:

- 5-Star Healthgrades awards: Bariatrics Surgery and Bariatric Surgery Excellence Award; and
- Honored with the Quality of Life award by the Orange County Partnership.

SACH:

- 5-Star Healthgrades award: C-Section Delivery.

Dr. Gewitz advised the Board that the Maria Fareri Children's Hospital ("MFCH") received a Gluck Foundation grant award that supports Music Therapy Programs.

Dr. Gewitz advised the Board that the MFCH received an award to be the home to a new multi-year Chemotherapy Clinical Trial for Pediatric Oncology.

Dr. Gewitz informed the Board that the MFCH has entered into a relationship with the Bronx PINSTRIPES, which was formed by a father of a pediatric heart patient. He stated that the Bronx PINSTRIPES have issued over four hundred tickets for the upcoming 2020 Baseball season to the MFCH for its patients. Dr. Gewitz advised that the NY Yankee Mariano Rivera came to the MFCH for a surprise visit with the patients, which was loved by all.

Dr. Gewitz informed the Board that The Virtual Heart, a one of a kind system in the NY Metro area, is now at the MFCH. He showed a video of the virtual imagery that physicians are using to diagnose and treat pediatric heart disease.

Dr. Garrick informed the Board of a new Hospitalist Program at WMC. She stated that the hospitalists will now work twelve hour shifts, seven days on, seven days off. She stated that this will give continuity of care to patients.

Dr. Garrick updated the Board on the clinical optimization program and the matrix of the hospitalist program with clinical optimization.

Dr. Garrick informed the Board that an individual from Sloan Kettering has joined WMC to assist with research and its collaboration with the New York Medical College.

## **REPORT OF THE COMMITTEES**

### **QUALITY COMMITTEE**

Ms. Gevertz, Chair, Quality Committee, reported that the Committee met December 6, 2019.

Ms. Gevertz advised the Board that Dr. Garrick gave the report of the Quality and Safety Council for October to the Committee. She stated that the following Departments presented to the Council: Antimicrobial Stewardship; Medicine; the OR Committee; and the Pain Quality Council.

Ms. Gevertz advised that Dr. Garrick also reported on QAPI for the Certified Home Health Agency; GME; Surgery; and the Transplant Quality Council.



Ms. Gevertz informed the Board that the Committee received a presentation on the Transplant Quality Council by Dr. Diflo. He highlighted the following:

- Kidney transplant volume in 2018 was the highest since 2007, and the liver transplant program is maintaining its volume;
- Key performance indicators, pointing out that the liver program's relatively long length of stay is due to patient acuity and the kidney transplant program's length of stay is stable;
- Performance Improvement activities were presented;
- Outreach activities;
- An update of litigation related to changes to OPTN Liver Distribution; and
- The program is in the CMS survey window in 2020.

Ms. Gevertz advised the Board that the Committee received a presentation on the Cardiology Quality Council by Dr. Panza. He reported the following:

- The Council's structure will be redesigned given that Cardiology is now its own department;
- Cardiology inpatient admissions and transfer volume;
- CCU performance improvement projects and results, in particular, regarding efforts to decrease ventilator days;
- Heart and Vascular imaging volume since the opening of the ACP;
- Cardiac Cath Lab volume in the ACP, which tripled between July and October;
- Details of the Hypertrophic Cardiomyopathy Program, which is three years old; and
- Volume, accomplishments, and process improvement activities related to the Cardiology Program at HealthAlliance.

Ms. Gevertz advised the Board that the Committee received a presentation on Cardiothoracic Quality by Dr. Lansman. He reported the following:

- CTS case volume, which has risen since 2010;
- WMC belongs to the Society of Thoracic Surgeons ("STS");
- Operative Mortality rate, noting that WMC has done well compared to like institutions and other members of the STS;
- Coronary Artery Bypass volume is 25% of Cardiac volume;
- TAVR metrics, ECMO volume and survival rates; and

- Aneurysm volume and mortality rates per different types of aneurysms.

Ms. Gevertz advised that the Committee then received a Regulatory report from Ms. McFarlane.

#### **NEW BUSINESS**

Mr. Shroff presented two new Westchester Medical Center Foundation ("WMCF") Board candidates to the Board for its approval, Jeremy Abramson and Timothy Scannell. He stated that the WMCF Board voted to recommend their approval to this Board, and noted that their CVs were on Diligent.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE TWO NEW WMCF BOARD MEMBERS. MR. SHROFF MOTIONED, SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

Mr. Shroff reminded the Board that all naming opportunities need to be approved by the WCHCC Board. He presented the following six Resolutions for discussion and approval:

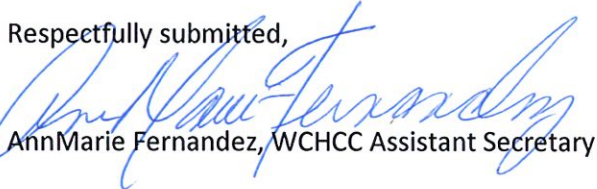
- Resolution 1 – Jaffe - \$50,000 – 1 NICU Care Room
- Resolution 2 – Jacob and Samuel Russin - \$50,000 – 1 NICU Care Room
- Resolution 3 – Gillian Schoenberg – \$150,000 – NICU Family Waiting Area
- Resolution 4 – The PCBS Foundation - \$50,000 – 1 NICU Waiting Area
- Resolution 5 – Donna and Marvin Schwartz – \$250,000 – Heart & Vascular Institute Reception Desk
- Resolution 6 – Josephine Cermele – \$25,000 – 1 MFCH Patient Room

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE SIX NAMING RESOLUTIONS NUMBERED ONE THROUGH SIX. MR. SHROFF MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

#### **ADJOURNMENT**

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE JANUARY 8, 2020, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. DR. ADAMSON MOTIONED, SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Fernandez, WCHCC Assistant Secretary

**WESTCHESTER COUNTY HEALTHCARE CORPORATION**

**RESOLUTION NO. 1 – 2020**

**WHEREAS**, Westchester Medical Center (“WMC”) is the sole member (“Member”) of the Westchester Medical Center Foundation, Inc. (“Foundation”), a not-for-profit 501(c)(3) corporation a central purpose of which is to support WMC; and

**WHEREAS**, the Jaffe family has pledged to donate the sum of \$50,000 (the “Donation”) to the Foundation to support the expansion of the Neonatal Intensive Care Unit of Maria Fareri Children’s Hospital (“NICU”); and

**WHEREAS**, it has been proposed that the Member approve the following naming opportunity in recognition of the Donation, which Donation meets Foundation criteria (the “Naming”):

One (1) NICU care room to be named for Tracey and Marc Jaffe and Family

**NOW, THEREFORE**, be it

**RESOLVED**, that the WMC Board hereby approves the Naming and authorizes and directs Foundation and WMC management to take the steps necessary to implement it; and

**AND BE IT FURTHER RESOLVED**, that this Resolution shall take effect immediately.

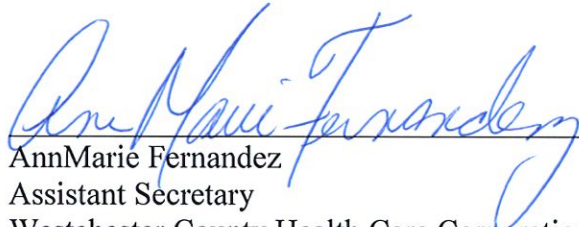


STATE OF NEW YORK        )  
  )ss:  
WESTCHESTER COUNTY     )

I **HEREBY CERTIFY** that I have compared the foregoing Resolution with the original Resolution on file in my office, which was duly adopted by the Governing Board of the Westchester County Health Care Corporation and ratified at a legally convened meeting held on the 8th day of January, 2020 and that the same is a true and complete copy therefrom and the whole of the said original.

I further certify that the full Governing Board consists of 12 voting directors and that 12 of such voting directors were present at such meeting and that 12 of such voting directors voted in favor of the above Resolution.

**IN WITNESS WHEREOF**, I have hereunto set my hand on this 8th day of January, 2020.

  
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AnnMarie Fernandez  
Assistant Secretary  
Westchester County Health Care Corporation

**WESTCHESTER COUNTY HEALTHCARE CORPORATION**

**RESOLUTION NO. 2 – 2020**

**WHEREAS**, Westchester Medical Center (“**WMC**”) is the sole member (“**Member**”) of the Westchester Medical Center Foundation, Inc. (“**Foundation**”), a not-for-profit 501(c)(3) corporation a central purpose of which is to support WMC; and

**WHEREAS**, the Russin family has pledged to donate the sum of \$50,000 (the “**Donation**”) to the Foundation to support the expansion of the Neonatal Intensive Care Unit of Maria Fareri Children’s Hospital (“**NICU**”); and

**WHEREAS**, it has been proposed that the Member approve the following naming opportunity in recognition of the Donation, which Donation meets Foundation criteria (the “**Naming**”):

One (1) NICU care room to be named in memory of Jacob and Samuel Russin

**NOW, THEREFORE**, be it

**RESOLVED**, that the WMC Board hereby approves the Naming and authorizes and directs Foundation and WMC management to take the steps necessary to implement it; and

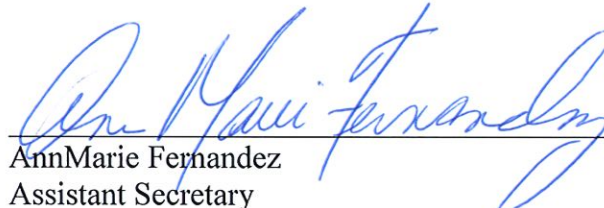
**AND BE IT FURTHER RESOLVED**, that this Resolution shall take effect immediately.

STATE OF NEW YORK     )  
  )ss:  
WESTCHESTER COUNTY    )

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**IN WITNESS WHEREOF**, I have hereunto set my hand on this 8th day of January, 2020.

  
\_\_\_\_\_  
AnnMarie Fernandez  
Assistant Secretary  
Westchester County Health Care Corporation



**WESTCHESTER COUNTY HEALTHCARE CORPORATION**

**RESOLUTION NO. 3 – 2020**

**WHEREAS**, Westchester Medical Center (“**WMC**”) is the sole member (“**Member**”) of the Westchester Medical Center Foundation, Inc. (“**Foundation**”), a not-for-profit 501(c)(3) corporation a central purpose of which is to support WMC; and

**WHEREAS**, the Schoenberg family has pledged to donate the sum of \$150,000 (the “**Donation**”) to the Foundation to support the expansion of the Neonatal Intensive Care Unit of Maria Fareri Children’s Hospital (“**NICU**”); and

**WHEREAS**, it has been proposed that the Member approve the following naming opportunity in recognition of the Donation, which Donation meets Foundation criteria (the “**Naming**”):

NICU Family Waiting Area to be named in memory of Gillian Schoenberg

**NOW, THEREFORE**, be it

**RESOLVED**, that the WMC Board hereby approves the Naming and authorizes and directs Foundation and WMC management to take the steps necessary to implement it; and

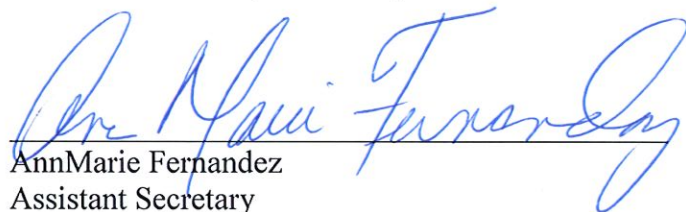
**AND BE IT FURTHER RESOLVED**, that this Resolution shall take effect immediately.

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WESTCHESTER COUNTY     )

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**IN WITNESS WHEREOF**, I have hereunto set my hand on this 8th day of January, 2020.

  
\_\_\_\_\_  
AnnMarie Fernandez  
Assistant Secretary  
Westchester County Health Care Corporation

**WESTCHESTER COUNTY HEALTHCARE CORPORATION**

**RESOLUTION NO. 4 – 2020**

**WHEREAS**, Westchester Medical Center (“WMC”) is the sole member (“Member”) of the Westchester Medical Center Foundation, Inc. (“Foundation”), a not-for-profit 501(c)(3) corporation a central purpose of which is to support WMC; and

**WHEREAS**, the PCBS Foundation has pledged to donate the sum of \$50,000 (the “Donation”) to the Foundation to support the expansion of the Neonatal Intensive Care Unit of Maria Fareri Children’s Hospital (the “NICU”); and

**WHEREAS**, it has been proposed that the Member approve the following naming opportunity in recognition of the Donation, which Donation meets Foundation criteria (the “Naming”):

One (1) NICU care room to be named for The PCBS Foundation

**NOW, THEREFORE**, be it

**RESOLVED**, that the WMC Board hereby approves the Naming and authorizes and directs Foundation and WMC management to take the steps necessary to implement it; and

**AND BE IT FURTHER RESOLVED**, that this Resolution shall take effect immediately.

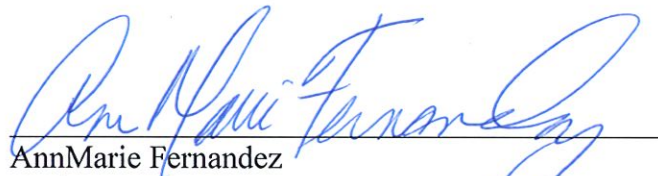


STATE OF NEW YORK        )  
  )ss:  
WESTCHESTER COUNTY     )

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AnnMarie Fernandez  
Assistant Secretary  
Westchester County Health Care Corporation

**WESTCHESTER COUNTY HEALTHCARE CORPORATION**

**RESOLUTION NO. 5 – 2020**

**WHEREAS**, Westchester Medical Center (“**WMC**”) is the sole member (“**Member**”) of the Westchester Medical Center Foundation, Inc. (“**Foundation**”), a not-for-profit 501(c)(3) corporation, a central purpose of which is to support WMC; and

**WHEREAS**, the Schwartz family has pledged to donate the sum of \$250,000 (the “**Donation**”) to the Foundation to support the WMC Heart & Vascular Institute (“**Institute**”); and

**WHEREAS**, it has been proposed that the Member approve the following naming opportunity in recognition of the Donation, which Donation meets Foundation criteria (the “**Naming**”):

Institute Reception desk to be named for Donna and Marvin Schwartz

**NOW, THEREFORE**, be it

**RESOLVED**, that the WMC Board hereby approves the Naming and authorizes and directs Foundation and WMC management to take the steps necessary to implement it; and

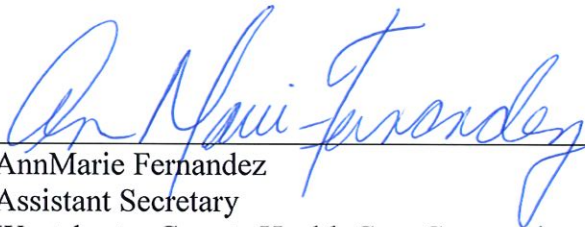
**AND BE IT FURTHER RESOLVED**, that this Resolution shall take effect immediately.

STATE OF NEW YORK        )  
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WESTCHESTER COUNTY     )

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**IN WITNESS WHEREOF**, I have hereunto set my hand on this 8th day of January, 2020.



AnnMarie Fernandez  
Assistant Secretary  
Westchester County Health Care Corporation



**WESTCHESTER COUNTY HEALTHCARE CORPORATION**

**RESOLUTION NO. 6 – 2020**

**WHEREAS**, Westchester Medical Center (“**WMC**”) is the sole member (“**Member**”) of the Westchester Medical Center Foundation, Inc. (“**Foundation**”), a not-for-profit 501(c)(3) corporation a central purpose of which is to support WMC; and

**WHEREAS**, the Segel family has pledged to donate the sum of \$25,000 (the “**Donation**”) to the Foundation to support the Maria Fareri Children’s Hospital (“**MFCH**”); and

**WHEREAS**, it has been proposed that the Member approve the following naming opportunity in recognition of the Donation, which Donation meets Foundation criteria (the “**Naming**”):

One (1) MFCH patient room to be named in memory of Josephine Cermele

**NOW, THEREFORE**, be it

**RESOLVED**, that the WMC Board hereby approves the Naming and authorizes and directs Foundation and WMC management to take the steps necessary to implement it; and

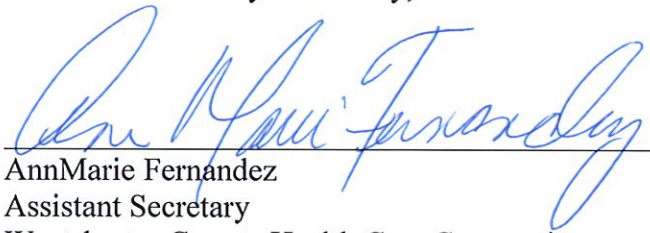
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AnnMarie Fernandez  
Assistant Secretary  
Westchester County Health Care Corporation