

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

June 2, 2021

6:30 P.M.

EXECUTIVE BOARD ROOM

VOTING MEMBERS PRESENT: Orlando Adamson, M.D. – via Webex, William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz – via Webex, John Heimerdinger – via Webex, Mitchell Hochberg, Patrick McCoy, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie

VOTING MEMBERS EXCUSED: Tracey Mitchell

NON-VOTING MEMBERS PRESENT: Michael Israel, Martin Rogowsky, Michael Rosenblut

NON-VOTING MEMBERS EXCUSED: John Flannery

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP
Marc Chasin, M.D., CHIO
Don Chen, M.D., Director of Infection Control
Elissa Chessari, COO Northern Region
Michael Doyle, M.D., Executive Director and CMO, HealthAlliance
Mark Fersko, Revenue and Finance Advisor
Paula Fessler, Chief Nursing Executive
Michael Gewitz, M.D., Executive Director, MFCH
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Josh Ratner, EVP, Chief Strategy Officer**

CALL TO ORDER

The June 2, 2021, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:30 p.m., by Mr. Hochberg, Chair. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D. – via Webex	Mitchell Hochberg
William Frishman, M.D.	Patrick McCoy
Renee Garrick, M.D.	Alfredo Quintero
Herman Geist	Zubeen Shroff
Susan Gevertz – via Webex	Mark Tulis
John Heimerdinger – via Webex	Richard Wishnie

VOTING MEMBERS EXCUSED

Tracey Mitchell

NON-VOTING MEMBERS PRESENT

Michael Israel
Martin Rogowsky – via Webex
Michael Rosenblut

NON-VOTING MEMBERS EXCUSED

John Flannery

EXECUTIVE SESSION

The Board moved into Executive Session for the purpose of discussing strategic planning matters.

MR. HOCHBERG ASKED FOR A MOTION TO MOVE OUT OF EXECUTIVE SESSION. MR. SHROFF MOTIONED, SECONDED BY MR. GEIST. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE MAY 5, 2021, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. TULIS, SECONDED BY DR. FRISHMAN, TO APPROVE THE MAY 5, 2021, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Frishman provided the report of the President of the Medical Staff. He presented a credentialing packet (dated June 2, 2021, and attached to these minutes) containing information on Credentialing Appointments, Reappointments, Category of Staff Change, Additional Privileges, FPEs and Updates to the Neuro-Endovascular Privileges.

Motion to Approve Recommendations for Appointments, Reappointments, Category of Staff Change, Additional Privileges, FPPes, and Updates to the Neuro-Endovascular Privileges.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, CATEGORY OF STAFF CHANGE, ADDITIONAL PRIVILEGES, FPPES AND UPDATES TO THE NEURO-ENDOVASCULAR PRIVILEGES. MS. GEVERTZ MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Ms. Bennorth advised the Board that The Esmond Nissim Foundation, Inc., has pledged to donate the sum of \$1,200,000 to establish The Esmond Nissim Interventional Pediatric Neurology and Neurosurgery Program at the Maria Fareri Children's Hospital.

Ms. Bennorth informed the Board that the DiCiccio & Sons' Point of Sale Campaign and the COSTCO Point of Sale Campaign have both closed. She stated that she would update the Board on the campaign totals.

Ms. Bennorth informed the Board that the recent Girls Night In raised just over \$32,000.

Ms. Bennorth advised of the following upcoming events: Go The Distance Walk, Finnegan Golf Classic and the Invitational: Round 1.

Ms. Bennorth advised the Board that WMC is very active with community engagement and vaccine/COVID education. She stated that to date, there have been 23 COVID-19 virtual education events with 667 attendees, and 12 COACH Mobile Vaccine Registration events.

Ms. Bennorth advised that from January 9th to the present, WMCHHealth has 3,500 volunteers registered, with 2,007 active volunteers contributing 25,146 hours served.

Ms. Bennorth presented a video to the Board.

Ms. Chessari, COO, Northern Region, informed the Board of the following clinical updates at MHRH:

- Pediatrics:
 - 10 bed Pediatric Unit– CON filed; Bids due June 24th, construction commences summer 2021; and
 - Upgrade of 2 patient rooms to enable eCare Telehealth (bedside subspecialty consults with MFCH in process).
- New Physicians:
 - Anesthesiology – Collrane Forestano, PA;
 - Emergency Medicine – Navin Ariyaprakai, MD (Envision);
 - Nephrology – Shy'na Foster, NP;
 - Anatomic & Clinical Pathology – Harish Goli, MBBS;
 - Psychiatry, Outpatient – Shaniqua Wilson, NP; and
 - Psychiatry, Inpatient – Lizzet Garcia, MD (locum).
- Radiology Infrastructure updates:
 - Philips 256 Slice CT installed, and live in ED;
 - Philips MRI 1.5T and 3T (2022)

- Cath Lab Renovation:
 - 1 of 2 room renovations completed;
 - VIR Suite Replacement (Room 2) – Q3 2021 completion; and
 - Diagnostic Cath procedures to commence Q3 2021.

Dr. Doyle, Executive Director of HealthAlliance, informed the Board of the following:

Clinical updates:

- Cath Lab go-live June 15th, Cath Lab RN and Tech training at WMC and BSCHI continues;
- Mountainside Residential Care Center remains COVID free, visitation in accordance with NYS guidelines;
- Volume recovery;
- OR at pre-COVID levels; and
- ED and inpatient at 80%.

Behavioral Health:

- 61% of Psychiatry treat and release, 92% of admissions at WMCHHealth Network; and
- 70% Substance Abuse treat and release, 50% of admissions at Broadway.

Kingston COVID-19 Testing Site:

- Daily tests average 20-30 per day; and
- Open Monday – Friday.

COVID Vaccination POD:

- Set up former Foxhall Ambulatory Surgery Site – 10,789 vaccines administered to date;
- Scheduling priority groups in accordance with NY state guidelines; and
- Ulster County Fairground Mass Vaccination site – nearing 50,000 vaccines administered.

Surveys and Certifications:

- Completed OMH Survey for partial hospital programs.

Community engagement activities:

- County Executive Patrick Ryan – monthly call;
- Live Well Kingston;
- HEAL; and
- Ulster County Opioid Task Force.

Dr. Leahy informed the Board that Good Samaritan Hospital (“GSH”) currently has 7 COVID-19 positive inpatients; there are no COVID positive patients at either St. Anthony’s Community Hospital (“SACH”) or Bon Secours Community Hospital (“BSCH”). She stated that the COVID patient acuity is lower than it has been in previous months. Dr. Leahy advised that Charity continues to participate in pop-up clinics at churches, senior centers and schools.

Dr. Leahy advised the Board that the ERP went live in April, and is doing very well with several payrolls processed to date.

Dr. Leahy informed the Board that Charity successfully launched a new employee/patient platform and moved from Social Chorus to The Beat.

Dr. Leahy advised the Board that last week, GSH held a ribbon cutting ceremony for its new Cardiac Cath Swing lab. She stated that the staff is very pleased with the new upgrades through the Philips Agreement.

Dr. Leahy stated that Charity is in the planning stages for the Cerner conversion from Epic.

Dr. Leahy advised that the Medical Village project at Port Jervis is completing the ED and the Imaging stage and entering into stage 4 which consists of the lobby and Wellness area. She stated that the project is expected to be completed by January 2022.

Dr. Leahy informed the Board that physician recruitment and service line development continues with the recruitment of physicians in urology, neurology and oncology. She stated that recruitment opportunities continue for primary care practices in Orange and Rockland counties.

Dr. Leahy informed the Board that Charity had 305 births in the month of May.

Dr. Leahy stated that in honor of Nurses Week, 1199 presented Nurse of Distinction awards to Nurse Preceptor Barbara Clark at GSH, and Caitlin Horohoe at BSCH.

Dr. Gewitz informed the Board of the following MFCH/Clinical Operations update:

- MFCH/WMC in the Community:
 - Webinar: June 3, 2021 – Creating Heart Safe Schools in Westchester;
 - Partnership with Local American Heart Association Board; and
 - Perinatal Nutrition Award for WMC Regional Perinatal Center.
- Clinical Developments:
 - Pediatric Liver Transplantation resumes;
 - Clinical surge continues – not just “February in May”; and
 - CON for additional transport ambulance.
- Research and Education:
 - Record Paul Woolf Research Day & Lou DelGuercio Research Day events;
 - CTEL consultation;
 - Life Sciences Advisory Group; and
 - Initial Reorganization of Research Office.

Dr. Garrick updated the Board on the following:

- GME:
 - Match stats and on boarding;
 - Resident research days; and
 - New Programs.
- Quality:
 - Dr. Marina Keller, bioepidemiology and medical director of quality data analytics; and
 - Cerner interfaces to Midas and CMS for electronic measures including device days and antibiotic (days of use).
- Change in work flow related to Cerner:
 - Sepsis;
 - Surgical site infections;
 - Pressure injury; and
 - DVT reworking of Cerner ordering process.

- Recruitment of APPS and Medical Staff
- Surveys:
 - Labs – MHRH state survey;
 - Psychiatry – WMC, MHRH and HA; and
 - Bariatrics (upcoming).

Mr. Israel informed the Board of the untimely passing of Dr. Tanya Dutta, a long time physician in the Department of Cardiology, and a valued member of the WMC family. He stated that she was adored by her patients and admired by her colleagues for her intelligence, compassion and demeanor.

REPORT OF THE COMMITTEES

FINANCE COMMITTEE

Mr. Tulis informed the Board that the Finance Committee met prior to the Board meeting.

Mr. Tulis informed the Board that Mr. Morgan advised the Committee that WMC urgently requires additional storage space for its archive needs, including Cardiology, Radiology and Pathology files. He stated that Dell Financial Services provided the solution with ISILON storage space. The lease is \$855,000 at a cost of \$285,000 a year, for 3 years. Mr. Tulis stated that the Committee recommended that the Board approve the Dell Financial Services Lease.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE DELL FINANCIAL SERVICES LEASE. MR. TULIS MOTIONED, SECONDED BY MR. SHROFF. THE MOTION CARRIED UNANIMOUSLY.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, stated that the Committee met on May 7, 2021.

Ms. Gevertz advised the Board that Dr. Garrick reviewed the report of the Quality and Safety Committee meeting of March 11, 2021. She highlighted the following reports: Graduate Medical Education, Infection Prevention, Surgery, the Nursing Quality Council and the Transplant Quality Council. Dr. Garrick also reviewed the QA/PI reports submitted by Emergency Medicine; the Environment of Care Council; and the OR Committee.

Ms. Gevertz advised the Board that the Committee received a presentation on the Department of Surgery by Dr. Diflo. She stated that he highlighted the following:

- Department Accomplishments – Include the appointment of Vice Chairs, an increase in liver transplants, and Medical Student related activity;
- Valhalla and MHRH Quality Data Dashboards – NAHQ Patient Safety Indicators, Hospital Acquired Conditions, HCAHPS scores, Complaints and Grievances;
- HCAHPS top box percent scores for Valhalla and a discussion of QI related initiative;
- Data Analysis- Challenges and Current Action Plans; and
- Quality Improvement Initiatives.

Ms. Gevertz informed the Board that the Committee received a presentation on the Emergency Department by Dr. Miller, Dr. Papish and Ms. Lawton. Dr. Miller presented the following Quality data:

- Nursing Leadership Structure; and
- Valhalla Campus Key Statistics.

Dr. Papish presented:

- MHRH Key Statistics;
- Daily Volume by Month;
- Arrival time to first provider; and
- Press Ganey Scores compared with volume.

Dr. Miller discussed COVID-19 related issues including: patient and staff safety, monoclonal antibody use, expanded capacity, and efficiency. Ms. Lawton discussed testing on all admissions.

Ms. Gevertz stated that Ms. McFarlane provided the regulatory report for the Committee.

NEW BUSINESS

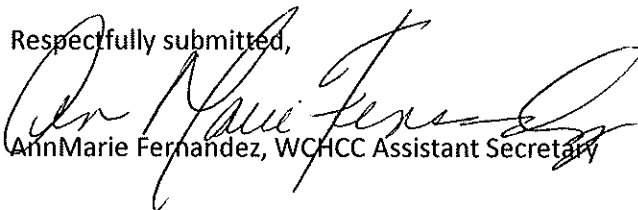
Mr. Shroff advised the Board that The Esmond Nissim Foundation, Inc., has pledged to donate the sum of \$1,200,000 to establish The Esmond Nissim Interventional Pediatric Neurology and Neurosurgery Program at the Maria Fareri Children's Hospital. He presented Resolution 4, The Naming of the Esmond Nissim Interventional Pediatric Neurology and Neurosurgery Program at the Maria Fareri Children's Hospital.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE RESOLUTION 4, THE NAMING OF THE ESMOND NISSIM INTERVENTIONAL PEDIATRIC NEUROLOGY AND NEUROSURGERY PROGRAM AT THE MARIA FARERI CHILDREN'S HOSPITAL. MR. SHROFF MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE JUNE 2, 2021, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. MCCOY MOTIONED, SECONDED BY DR. FRISHMAN. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Fernandez, WCHCC Assistant Secretary