

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

March 6, 2019

6:30 P.M.

EXECUTIVE BOARD ROOM

EXECUTIVE OFFICES

VOTING MEMBERS PRESENT: Orlando Adamson, M.D., William Frishman, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Alfredo Quintero, Zubeen Shroff, Mark Tulis, Richard Wishnie

VOTING MEMBERS EXCUSED: Renee Garrick, M.D., Patrick McCoy

NON-VOTING MEMBERS PRESENT: Michael Israel, James Vodola, Michael Rosenblut

NON-VOTING MEMBERS VIA PHONE: Nan Hayworth, M.D.

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP, Chief Administrative Officer
Mark Fersko, EVP, Financial Planning and Managed Care – via phone
Paula Fessler, Chief Nursing Executive
Mary Leahy, M.D., CEO, Bon Secours Charity Health System
Josh Ratner, SVP, Strategic Planning
Robert Ross, EVP, Northern Region**

PHYSICIANS PRESENT: Dr. Gewitz

CALL TO ORDER

The March 6, 2019, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:30 p.m. A quorum was present.

VOTING MEMBERS PRESENT

Orlando Adamson, M.D.	Mitchell Hochberg
William Frishman, M.D.	Alfredo Quintero
Herman Geist	Zubeen Shroff
Susan Gevertz	Mark Tulis
John Heimerdinger	Richard Wishnie

VOTING MEMBERS EXCUSED

Renee Garrick, M.D.
Patrick McCoy

NON-VOTING MEMBERS PRESENT

Michael Israel
Michael Rosenblut
James Vodola

NON-VOTING MEMBERS VIA PHONE

Nan Hayworth, M.D.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE FEBRUARY 6, 2019, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. TULIS, SECONDED BY MR. HEIMERDINGER, TO APPROVE THE FEBRUARY 6, 2019, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Frishman gave the report of the President of the Medical Staff. He presented a credentialing packet (dated March 6, 2019, and attached to these minutes) containing information on Credentialing Appointments, Additional Privileges, Category of Staff Changes, Reappointments, FPPEs, and an update to the Hospice and Palliative Care DOP to the Board for its approval.

A discussion ensued.

Motion to Approve Recommendations for Appointments, Additional Privileges, Category of Staff Changes, Reappointments, FPPEs, and an update to the Hospice and Palliative Care DOP.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, ADDITIONAL PRIVILEGES, CATEGORY OF STAFF CHANGES, REAPPOINTMENTS, FPPEs, AND AN UPDATE TO THE

HOSPICE AND PALLIATIVE CARE DOP. MS. GEVERTZ MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Ms. Bennorth informed the Board that WMC's 2nd Annual HeLa Conference is scheduled for March 18, 2019. She stated that this is the Diversity & Inclusion Conference WMC co-sponsors with the New York Medical College ("NYMC").

Ms. Bennorth advised the Board that the Women's Leadership Forum has expanded to Charity and the Northern Region, which includes the MidHudson Regional Hospital ("MHRH") and HealthAlliance ("HA"). She stated that one hundred and twenty five participants are scheduled to attend tomorrow's launch at MHRH.

Ms. Bennorth updated the Board on a pilot program, Circle of Life, which is currently being utilized in the NICU and the Burn unit. She stated that a compassion checklist has been developed consisting of services and resources that are available to the patient and family. Ms. Bennorth advised that this program has the strong support of the nurses.

Ms. Bennorth informed the Board of the following upcoming events: Girls Night Out for MHRH is March 7th; WMC's Volunteer Breakfast is on April 9th; a number of conferences are scheduled for April; and the Annual Doctors' Day is March 22nd.

Ms. Bennorth informed the Board that the recent Teen Leadership Committee event raised \$36,000, and, to date, that Committee has raised nearly \$100,000 over the past four years.

Ms. Bennorth advised the Board that the first Valentine's Day promotion at the Maria Fareri Children's Hospital ("MFCH") was a successful event. She stated that the promotion encouraged people to send a Valentine's Day card to a child in the hospital; over three hundred cards were received by patients.

Ms. Bennorth advised the Board that WMC is distributing Ambulatory Care Pavilion ("ACP") patient communication cards to patients who currently see their physician(s) at the 19 Bradhurst Avenue locations that will be relocating to the ACP.

Ms. Bennorth presented a video to the Board highlighting a reunion between a heart transplant patient and her physician that was recently shown at WMC's Girls Night Out.

Mr. Brudnicki presented a slide show to the Board on the ACP construction project. He showed images of a cath lab, an X-ray room, and an MRI room, which were all outfitted with equipment in conjunction with the Philips' partnership. Mr. Brudnicki showed an image of a patient bay, and stated that there are thirty nine pre/post op patient bays to serve the ten ORs, eight of which will be completed by May, with two available for build out based on volume.

Mr. Brudnicki showed images of the completed renovations to the Physical Medicine and Rehabilitation unit.

Mr. Brudnicki showed images of recently renovated apartments in Beechwood and Maplewood Halls. He stated that twenty nine apartments, out of the seventy two, have been renovated. Mr. Brudnicki advised that these apartments are available to the residents for rental.

Dr. Gewitz informed the Board that Dr. Heather Brumberg has been elected President of the Eastern Society of Pediatric Research.

Dr. Gewitz advised the Board that a new pediatric anesthesia leadership position was filled yesterday.

Dr. Gewitz informed the Board that the MFCH is actively recruiting a new VP of Nursing.

Dr. Gewitz advised the Board that a NICU bed augmentation project is underway due to the increased census.

Dr. Gewitz showed a video from the recent 18th Day for Hearts patient reunion celebration.

Dr. Gewitz informed the Board that next week is the Child Life and Arts Therapy celebratory week across the country. He stated that there are numerous events scheduled each day at the MFCH in honor of these programs.

Mr. Ross updated the Board on the Northern Region. He stated that MHRH has expanded its primary care practice with the addition of two new physicians who will be relocating into a new suite on the first floor of the hospital. Mr. Ross advised that a new orthopedic surgeon has been recruited to join the orthopedic practice and that practice will also be moving into space in the hospital.

Mr. Ross advised that HA has acquired an oncology practice consisting of two physicians.

Mr. Ross stated that there is excitement over the Women's Leadership Forum scheduled for tomorrow at MHRH. He reminded the Board that the forum will include women from both MHRH and HA.

Mr. Ross informed the Board that Paul Hochenberg has announced his retirement. He stated a recruitment search is underway, and Mr. Hochenberg will stay on throughout the transition period.

Dr. Leahy informed the Board that the NYMC will begin student rotations at Charity next month. She advised that the initial areas of rotation will be OB/GYN and med-surgical.

Dr. Leahy advised the Board that the Charity Medical Group continues to expand and recently recruited a psychiatrist, a colorectal surgeon, and a primary care physician.

Dr. Leahy advised the Board that Charity has a new strategic location opening in the southern tip of Rockland County. She stated that this will be a primary care physician office, with specialists rotating there as needed.

Dr. Leahy informed the Board that Charity's Women's Leadership Forum will be held next week with over one hundred women registered to participate.

Dr. Leahy informed the Board that Charity held a Donate Life event last week. She stated that she and Dr. Diflo, a transplant surgeon from WMC, were panelists.

REPORT OF THE COMMITTEES

AUDIT AND CORPORATE COMPLIANCE COMMITTEE

Mr. Heimerdinger advised the Board that the Committee met on February 18, 2019.

Mr. Heimerdinger advised that Ms. Ariel reviewed the 2019 Risk Assessment and Work Plan for Westchester Medical Center, which includes MHRH. He stated that her report identified data analysis that included service types and their related volumes, case mix, government work plans, investigation analysis and current industry discussions, in order to identify areas of high risk for review in Compliance and Internal Audit.

Mr. Heimerdinger informed the Board that, after a brief discussion, the Committee approved the 2019 Compliance and Internal Audit Work Plan.

Mr. Heimerdinger advised that Ms. Ariel reported to the Committee on the audits in progress; two were related to DRG medical record audits and one was a quality audit relating to suicide assessments.

Mr. Heimerdinger advised that Mr. Palovick discussed the status of Internal Audits completed and in process, including the stage and scope of each audit. He stated the following audits are in progress: Controlled Substances at the MHRH Pharmacy; ACP Construction; and Advanced Physician Services Cardiology Revenue Cycle.

Mr. Heimerdinger reported that the following two Internal audits have been completed: WMC Foundation and Mobile Device Controls.

FINANCE COMMITTEE

Mr. Shroff stated that the Committee met just prior to the Board meeting and had a brief open session to review the January, 2019, financial statements.

Mr. Shroff advised that the Investment performance for the period ended February 28, 2019 was positive. He stated that the WMC Bermuda Investment Portfolio generated a positive return of 3.7%, approximately \$4.7 million for the period ended February 28, 2019. Mr. Shroff advised that the WMC Foundation's Investment Portfolio generated a positive return of 6.6%, approximately \$756,000 for the period ended February 28, 2019. Mr. Shroff advised that the Committee briefly discussed the proposed budget cuts at the state level.

Mr. Shroff advised that Mr. Brudnicki provided a status update on the year ended December 31, 2018 audit being conducted by Grant Thornton ("GT"). He stated that the audit has not surfaced any significant issues and the final draft audited financial statements will be presented by GT at the April 3, 2019 combined Audit and Finance Committee meeting.

Mr. Shroff advised the Board that the Committee will be reviewing the financial statements on a quarterly basis.

QUALITY COMMITTEE

Ms. Gevertz reported that the Committee met on February 15, 2019.

Ms. Gevertz advised the Board that Dr. Garrick reported on the Quality and Safety Council meeting of January 10, 2019. She stated that Dr. Garrick highlighted reports from Anesthesia; Pharmacy; Rehabilitation Medicine; and Urology.

Ms. Gevertz advised that Dr. Garrick highlighted the QA/PI reports from the Glycemic Council; HIV Clinic; and the Department of Medicine.

Ms. Gevertz advised the Board that the Committee reviewed and recommended to the Board for approval the 2018 Evaluation of the Management Plan for the Environment of Care and the 2019 Management Plan for the Environment of Care.

Ms. Gevertz advised the Board that the Committee reviewed and recommended to the Board for approval the 2019 Quality and Safety Organizational Priorities, the 2019 Performance Improvement and Patient Safety Plan, and the 2019 Quality Committee Reporting Calendar.

MS. GEVERTZ ASKED FOR A MOTION TO APPROVE THE 2018 EVALUATION OF THE MANAGEMENT PLAN FOR THE ENVIRONMENT OF CARE AND THE 2019 MANAGEMENT PLAN FOR THE ENVIRONMENT OF CARE. MR. WISHNIE MOTIONED, SECONDED BY MR. HOCHBERG. THE MOTION CARRIED UNANIMOUSLY.

MS. GEVERTZ ASKED FOR A MOTION TO APPROVE THE 2019 QUALITY AND SAFETY ORGANIZATIONAL PRIORITIES, THE 2019 PERFORMANCE IMPROVEMENT AND PATIENT SAFETY PLAN, AND THE 2019 QUALITY COMMITTEE REPORTING CALENDAR. MR. WISHNIE MOTIONED, SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

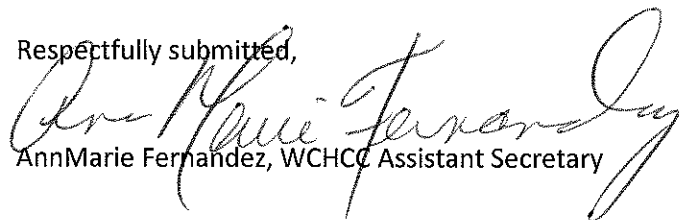
NEW BUSINESS

There was no new business.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE MARCH 6, 2019, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. DR. ADAMSON MOTIONED, SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Fernandez, WCHCC Assistant Secretary