

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

October 4, 2017

6:30 P.M.

EXECUTIVE BOARD ROOM

EXECUTIVE OFFICES

VOTING MEMBERS PRESENT: Orlando Adamson, M.D., William Frishman, M.D., Renee Garrick, M.D. Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Patrick McCoy, Alfredo Quintero, Zubeen Shroff, Michael Staib, Mark Tulis

NON-VOTING MEMBERS PRESENT: Nan Hayworth, M.D., Michael Israel, Richard Wishnie

VOTING MEMBERS EXCUSED: Claudia Edwards, PhD, Dennis Mehiel

NON-VOTING MEMBERS EXCUSED: James Vodola

**STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel
Gary Brudnicki, COO, CFO, WMCHHealth Network
Kara Bennorth, EVP, Corporate Communications and Fund Development
Anthony Costello, SVP, Professional & Support Services
Beth Davis, SVP, Deputy General Counsel
Mark Fersko, EVP, Financial Planning and Managed Care
David Ingber, SVP, Network Financial Operations
June Keenan, SVP, Delivery System Transformation
Mary Leahy, M.D., CEO, Charity
James Palovick, Vice President Internal Audit
Jordy Rabinowitz, SVP, Human Resources Operations
William Ryan, Director, Intergovernmental Relations
Patricia Wrobbel, SVP and Chief Nurse Executive**

PHYSICIANS PRESENT: Dr. Asprinio, Dr. Gewitz, Dr. Savino

**PUBLIC: Alan Aronow – CSEA
Christina Lett - CSEA**

CALL TO ORDER

The October 4, 2017, meeting of the Westchester County Health Care Corporation Board of Directors was called to order at 6:30 p.m. A quorum was present consisting of the following Board members:

VOTING MEMBERS PRESENT

Orlando Adamson, M.D.	Mitchell Hochberg
William Frishman, M.D.	Patrick McCoy
Renee Garrick, M.D.	Alfredo Quintero
Herman Geist	Zubeen Shroff
Susan Gevertz	Michael Staib
John Heimerdinger	Mark Tulis

VOTING MEMBERS EXCUSED

Claudia Edwards, Ph.D
Dennis Mehiel

NON-VOTING MEMBERS PRESENT

Nan Hayworth, M.D.
Michael Israel
Richard Wishnie

NON-VOTING MEMBERS EXCUSED

James Vodola

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE SEPTEMBER 6, 2017, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. SHROFF, SECONDED BY MR. HEIMERDINGER, TO APPROVE THE SEPTEMBER 6, 2017, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Frishman provided the report of the President of the Medical Staff. He presented a credentialing packet (dated October 3, 2017, and attached to these minutes) containing information on Credentialing Appointments, Reappointments, and FPPE's to the Board for its approval.

Motion to Approve Recommendations for Appointments, Reappointments, and FPPE's

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, AND FPPE'S. MS. GEVERTZ MOTIONED, SECONDED BY MR. SHROFF. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Ms. Bennorth informed the Board that over 3,500 employees participated in the campus cook-out last week. She stated that an additional 1,500 employees participated in the campus cook-out evening event, noting this was the first year for that event.

Ms. Bennorth informed the Board that the steel beams that were signed by the Board members and employees will be lifted into place on the Ambulatory Care Pavilion ("ACP") on October 12, 2017.

Ms. Bennorth advised the Board that the first WMCHHealth Network wide event featuring five Master Chefs from across the Hudson Valley at The Culinary Institute of America, was attended by representatives from all of the Network hospitals and foundations.

Ms. Bennorth informed the Board that today was a celebration of the 200th heart transplant milestone at the Maria Fareri Children's Hospital ("MFCH") Conference Center. She stated that fifty former heart transplant patients and their families were in attendance.

Ms. Bennorth reminded the Board that tomorrow is the Wines of the World event. She stated that this year there will be a food and wine pairing, as well as honoring Dr. Boriana Parvez of the NICU.

Ms. Bennorth informed the Board that October 19, 2017, is Girls Night Out for Good Samaritan Hospital. She stated that the event is almost sold out.

Ms. Bennorth reminded the Board that the Network has twelve WMCHHealth employees who are running in the New York City Marathon on November 5, 2017. She stated that WMCHHealth has a webpage featuring the employees who will "Go the Distance to Make a Difference", dedicating their run and raising money to support essential programs and services within the Network.

Ms. Bennorth thanked the Pediatric Cancer Foundation for their annual gift in the amount of \$120,000.

Ms. Bennorth informed the board that the Westchester Warriors, who recently raised \$100,000 for the MFCH, will be continuing their fundraising in an effort to participate in naming rights for the children's hospital.

Ms. Bennorth informed the Board that Pepsi-Co had twenty-five volunteers at WMC last week preparing food bags for needy patients and their families. She stated that the Westchester Food Bank donates food to WMC that is then packaged and given to needy patients upon discharge so that they do not go home to an empty refrigerator.

Ms. Bennorth thanked The Loft, the LGBT Community Center, for recognizing WMCHHealth as this year's LGBT business ally.

Mr. Costello presented a slideshow of recent construction projects to the Board. He stated that the in-house construction crew is renovating the patient rooms in Physical Medicine and Rehabilitation.

Mr. Costello informed the Board that WMC held the topping-off ceremony for the ACP. He stated that the steel work should be completed by the end of October. Mr. Costello advised the Board that the pre-cast is being installed on levels 1 and 2.

Mr. Costello advised the Board that the doll exhibit in the MFCH has been moved upstairs to allow the gift shop to relocate. Admitting will now be right off the lobby.

Mr. Costello informed the Board that the in-house construction crew continues its work on the corridors throughout the Macy Pavilion.

Mr. Costello showed photos of the new Dental Department and stated that the staff is very happy with their new space.

Mr. Costello advised the Board that the renovation of the MHRH Cooke Tower 6th floor should be completed by the end of the year.

Mr. Costello informed the Board that several apartments in Maplewood Hall are being renovated each year by the in-house construction crew. He stated that Maplewood Hall houses the house staff.

Ms. Keenan informed the Board that WMCHHealth was recently awarded a grant by the New York State Office of Quality and Patient Safety to establish a Project ECHO Hub in the Hudson Valley. She stated that Project ECHO is a collaborative model of medical education developed by the University of New Mexico that empowers clinicians to provide better care locally by increasing access to specialty treatment in rural and underserved areas. Ms. Keenan advised that WMCHHealth is one of four grantees in New York State, which currently has 3 Hubs. She advised that the Project currently has 203 Hubs in 34 states and more than 24 countries, addressing over 50 health conditions. Ms. Keenan stated this is a two year project with total funding of \$350,000.

Mr. Brudnicki informed the Board that the budget process continues across the Network. He stated that the 2018 budgets will be presented to each respective Board in November, 2017.

Dr. Garrick informed the Board that WMCHHealth is working on a handwashing initiative throughout the Network. She stated that there are some new high tech devices that can be used to encourage handwashing. Dr. Garrick advised that through the work of Don Chen and the CMO of Bon Secours there is a group that will be piloting new handwashing devices for the Network.

Dr. Garrick informed the Board that WMCHHealth is working on dashboards that can be used system wide.

Dr. Garrick advised the Board that a program has been developed through Tele-health to ensure that the residents who are rotating throughout the system are receiving all the educational activities that are taking place here at WMC. She stated that this is a great way to demonstrate to the ACGME that WMC has consolidated education throughout the system.

Dr. Gewitz informed the Board that WMC has received an NIH grant renewal for \$1.6 million over the next several years to continue its multi-center trial for stem cell transplants for Sickle Cell disease.

Dr. Gewitz informed the Board that Hyundai Hope on Wheels Program donates funding to over forty children's hospitals nationwide for their cancer programs. He stated that this year the MFCH received \$150,000 for developing research in treating Neuroblastomas.

Dr. Gewitz informed the Board that Pat LaFontaine, an original supporter of the MFCH, has donated a series of Chrome books to the MFCH through his Companions in Courage Foundation.

Dr. Gewitz informed the Board that WMC is developing a Pediatric Rapid Response team, and will begin working on a family initiated Rapid Response.

REPORT OF COMMITTEES

FINANCE COMMITTEE

Mr. Shroff, Chair of the Finance Committee, stated that the Committee met just prior to the Board meeting. He stated that the Finance Committee reviewed the August, 2017, financial statements.

Mr. Shroff stated that the cash balance at the end of August, 2017, was \$103.0 million, and Accounts Receivable were \$165.9 million.

Mr. Shroff reviewed the Statement of Operations for the Board as follows:

Total Operating Revenue - \$922.5 million
Total Operating Expenses - \$880.2 million
Operating Income - \$42.3 million
Income Before Excess Fringe Benefits - \$31.9 million
Net Interest Expense was - \$17.5 million
NYS Actuarial Adjustment - \$10.0 million
YTD Bottom Line Loss - \$2.3 million

Mr. Shroff reviewed the following statistics:

Valhalla Campus

Total Acute Discharges and Outpatient Cases – 15,927
Acute Patient Days – 106,992
Average Length of Stay – 8.46
E.R. Visits – 31,301

MidHudson Campus

Total Acute Discharges and Outpatient Cases – 2,872
Acute Patient Days – 13,385
Average Length of Stay – 5.51
E.R. Visits – 19,004

TECHNOLOGY COMMITTEE

Mr. Staib, Chair, WCHCC Technology Committee, stated that the Committee met on September 29, 2017.

Mr. Staib informed the Board that the Committee received an update from Mr. Moustakakis on the Cerner contract negotiations for the new EMR at WMC. He stated that the final contract details and pricing will be brought before the Finance Committee and the Board for approval.

Mr. Staib informed the Board that Mr. Moustakakis updated the Committee on other IT initiatives that are underway.

Mr. Staib informed the Board that Mr. Moustakakis updated the Committee on completed physician office initiatives in the Cancer Center, Neurology, OB, and Cardiology.

Mr. Staib informed the Board that the following service lines had recent upgrades: Laboratory, Radiology and Cardiology.

Mr. Staib informed the Board that tele-health is now being used in the following areas:

- Tele-Psychiatry – 10 sites
- Tele-Stroke – HA
- Tele-Ambulance
- Tele-Cardiology – MHRH
- Tele-Neurology – HA
- Tele-Trauma – MHRH

Mr. Staib informed the Board that WMC is now HITRUST certified.

QUALITY COMMITTEE

Ms. Gevertz, Chair, WCHCC Quality Committee, stated that the Committee met on September 15, 2017.

Ms. Gevertz advised the Board that the Committee received a report by Dr. Garrick on the Quality and Safety Council meeting of July 13, 2017. She stated that Dr. Garrick reported on the following: Psychiatry; Critical Care; Glycemic Council; Ethics; Oncology; Operating Room; QA/PI; and Infection Control.

Ms. Gevertz informed the Board that the Committee received a presentation by Dr. Gewitz on the MFCH. She stated that Dr. Gewitz provided an enormous amount of data and highlighted the most important aspects of the MFCH Quality Council's report.

Ms. Gevertz informed the Board that the Committee received a report on the Laboratory services by Dr. Adem. She stated that he discussed the Network Laboratory and Pathology Department's quality assurance goals; program of tracking of specimens at each phase of testing to avoid errors, and challenges. Ms. Gevertz stated that Dr. Adem also discussed the activity on the Valhalla and MHRH campuses, in particular the laboratory layout was revised to eliminate cross work flow resulting in a ten percent improvement in turnaround time.

Ms. Gevertz informed the Board that the Committee received a report on Nursing from Ms. Wrobbel. She stated that Ms. Wrobbel discussed glycemic management; policy integration activities across the campuses; and increased communication with nurses.

Ms. Gevertz informed the Board that the Committee received a regulatory report from Ms. Cuddy.

NEW BUSINESS

Mr. Shroff presented two new Board members to the Westchester Medical Center Foundation as follows:

- Susan Gevertz
- Richard Wishnie

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE TWO NEW WESTCHESTER MEDICAL CENTER FOUNDATION BOARD MEMBERS, SUSAN GEVERTZ AND RICHARD WISHNIE. MR. TULIS MOTIONED SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

Mr. Shroff presented two Life Trustee candidates to the Westchester Medical Center Foundation as follows:

- Mrs. Arnold (Arlene) Goldstein
- The Simone Family

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE TWO LIFE TRUSTEE CANDIDATES TO THE WESTCHESTER MEDICAL CENTER FOUNDATION, MRS. ARNOLD (ARLENE) GOLDSTEIN AND THE SIMONE FAMILY. MS. GEVERTZ MOTIONED SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

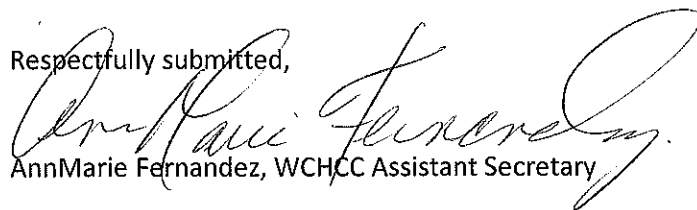
Mr. Shroff advised the Board that the Foundation has been meeting with its investment advisor Wilmington Trust in order to create an investment policy; he reminded the Board that the Foundation wishes to invest \$10 million of its \$21 million in assets. Mr. Shroff informed the Board that the Policy prohibits the investing in sin stocks such as , alcohol, tobacco or fire arms.

MR. SHROFF ASKED FOR A MOTION TO APPROVE THE WESTCHESTER MEDICAL CENTER FOUNDATION'S INVESTMENT POLICY. MR. HEIMERDINGER MOTIONED, SECONDED BY MS. GEVERTZ. THE MOTION CARRIED UNANIMOUSLY.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE OCTOBER 4, 2017, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. TULIS MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,



AnnMarie Fernandez, WCHCC Assistant Secretary