

WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

December 4, 2019

6:30 P.M.

EXECUTIVE BOARD ROOM

EXECUTIVE OFFICES

VOTING MEMBERS PRESENT: William Frishman, M.D., Renee Garrick, M.D., Herman Geist, Susan Gevertz, John Heimerdinger, Mitchell Hochberg, Patrick McCoy, Tracey Mitchell, Zubeen Shroff, Mark Tulis, Richard Wishnie

VOTING MEMBERS EXCUSED: Orlando Adamson, M.D., Alfredo Quintero

NON-VOTING MEMBERS PRESENT: John Flannery, Michael Israel, Michael Rosenblut

STAFF PRESENT: Julie Switzer, EVP, Chief Legal Officer and General Counsel
Gary Brudnicki, Senior Executive Vice President
Kara Bennorth, EVP, Chief Administrative Officer
Anthony Costello, SVP, Professional Support Services
Mark Fersko, EVP, Financial Planning and Managed Care
Paula Fessler, Chief Nursing Executive
David Ingber, SVP, Network Financial Operations
Josh Ratner, SVP, Strategic Planning

PHYSICIANS PRESENT: Dr. Asprinio, Dr. Gewitz

Guests: Susan Fontana, CSEA
Marisol Lugo, CSEA

CALL TO ORDER

The December 4, 2019, meeting of the Westchester County Health Care Corporation ("WCHCC") Board of Directors was called to order at 6:30 p.m. A quorum was present.

VOTING MEMBERS PRESENT

William Frishman, M.D,	Mitchell Hochberg
Herman Geist	Patrick McCoy
Renee Garrick, M.D.	Tracey Mitchell
Susan Gevertz	Zubeen Shroff
John Heimerdinger	Mark Tulis
	Richard Wishnie

NON-VOTING MEMBERS PRESENT

John Flannery
Michael Israel
Michael Rosenblut

VOTING MEMBERS EXCUSED

Orlando Adamson, M.D.
Alfredo Quintero

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

Mr. Hochberg introduced and welcomed Tracey Mitchell and John Flannery to the Board of Directors.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE NOVEMBER 6, 2019, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. SHROFF, SECONDED BY MR. TULIS, TO APPROVE THE NOVEMBER 6, 2019, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Frishman provided the report of the President of the Medical Staff in Dr. Zelazny's absence. He presented a credentialing packet (dated December 3, 2019, and attached to these minutes) containing information on Credentialing Appointments, Reappointments, Additional Privileges, FPPEs, Updates to the Certified Registered Nurse Anesthetist DOP, and Medical Staff Bylaw Revisions to the Board for its approval.

A discussion ensued.

Motion to Approve Recommendations for Appointments, Reappointments, Additional Privileges, FPPEs, Updates to the Certified Registered Nurse Anesthetist DOP, and Medical Staff Bylaw Revisions.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, ADDITIONAL PRIVILEGES, FPPEs, UPDATES TO THE CERTIFIED REGISTERED NURSE

ANESTHETIST DOP AND MEDICAL STAFF BYLAW REVISIONS. MS. GEVERTZ MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

Dr. Frishman advised the Board that due to the timing of a survey, Mr. Hochberg signed a Resolution authorizing management to take all steps and provide the resources necessary to sustain a Level II New York State ("NYS") and American College of Surgeons trauma hospital designation for MHRH. He asked the Board to ratify that Resolution.

MR. HOCHBERG ASKED FOR A MOTION TO RATIFY THE RESOLUTION TO SUSTAIN A LEVEL II NYS AND AMERICAN COLLEGE OF SURGEONS TRAUMA HOSPITAL AT MHRH. MS. GEVERTZ MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Ms. Bennorth informed the Board that a meeting was held at MHRH to redesign the New Employee Orientation. She stated that all employees across the Network will now receive the same orientation experience, which includes Vital Values.

Ms. Bennorth advised that WMC recently held its 2019 Public Safety Summit with approximately 160 law enforcement personnel from around the county in attendance.

Ms. Bennorth informed the Board that Sue Gerry was appointed to the Hudson Valley Economic Development Council by Governor Cuomo.

Ms. Bennorth updated the Board on the following Events/Marketing/Development activities:

- November 17th Corks and Forks for GSH was a sold out event;
- The Annual Radiothon for the MFCH raised \$370,000 and counting;
- December 7th is Winding Through Warwick, for St. Anthony's Community Hospital; and
- February 7th is WMC's Girls Night Out.

Ms. Bennorth advised the Board that the Video of the Month features an Influenza Awareness Spotlight. She stated that video was initially picked up locally, and now it has had over 5 million hits throughout the country.

Mr. Costello presented a slide show to the Board on the ongoing construction projects. He showed images of the Cath labs in the main tower and stated that phase 1 of the Cath lab renovation project has been completed.

Mr. Costello showed images of the Central Sterile expansion project located in the basement of the main tower, which was necessary due to the additional ORs in the ACP.

Mr. Costello showed images of the new Endoscopy Unit. He stated that there will be four new procedure rooms, with the capacity for six. Mr. Costello stated that completion is anticipated by January 2020, at which time an additional endoscopy physician will join WMC.

Mr. Costello showed images of Panera Bread, which is now open in the main tower and the MFCH.

Mr. Costello advised the Board that the new 24 private room Expansion Project is moving along nicely, and all rooms have been framed out. He stated that the first rooms will be opened in the first quarter of 2020.

Dr. Gewitz showed spectacular images of the Holiday decorations in the lobby of the MFCH. He reminded the Board that the hospital had received a donation from American Christmas valued at approximately \$70,000 several years ago.

Dr. Gewitz advised the Board that the MFCH Holiday Events begins tomorrow. He stated that he would forward the events calendar to the Board.

Dr. Gewitz advised the Board that a new Chief of Pediatric Epilepsy will be joining WMC in January. He stated that this will enable WMC to become an accredited Epilepsy Surgery Center.

Dr. Gewitz informed the Board that WMC now has a Residency Wellness Program. He stated the program helps to assess resident burnout, and also includes monthly socialization events with attending physicians.

Dr. Garrick updated the Board on the ongoing activity with Infection Control. She stated that with real time alerts via Theradoc from the lab, providers can now quickly identify organisms. She stated that WMCHHealth is working with Cerner to develop order sets for antimicrobial therapy.

Dr. Garrick advised the Board that the Measles outbreak was declared over. She stated that NYS had 426 cases, with an additional 407 cases throughout the country.

Dr. Garrick advised the Board of a new initiative in the eICU. She stated that every patient who is receiving sedatives must have their level of alertness measured hourly.

Dr. Garrick showed images of a stroke patient's brain via new Rocket technology that is now available to the neurosurgeons.

REPORT OF THE COMMITTEES

STRATEGIC PLANNING

Mr. Tulis, Chair, Strategic Planning Committee, advised the Board that the Committee held its retreat on November 21, 2019.

Mr. Tulis advised that during the Retreat, the Board reviewed the current Mission Statement and has recommended the following revised Mission Statement be adopted:

WMCHHealth's vital mission is to provide the highest-quality care for all residents of the Hudson Valley regardless of ability to pay. WMCHHealth will build on its long tradition of delivering the most advanced services in the region by providing a fiscally sound network that ensures access to a coordinated continuum of care for its community. As the region's only academic medical center-led network, WMCHHealth is committed to educating the next generation of caregivers for the Hudson Valley and integrating research to advance treatment, expand knowledge, and improve lives.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE AMENDED MISSION STATEMENT. MR. TULIS MOTIONED, SECONDED BY MR. SHROFF. THE MOTION CARRIED UNANIMOUSLY.

TECHNOLOGY AND PATIENT EXPERIENCE COMMITTEE

Mr. Shroff, Chair, Technology and Patient Experience Committee, reported that the Committee met on November 15, 2019.

Mr. Shroff advised the Board that the Committee meeting focused on WMC's partnership with Cerner, and the implementation of the new EMR. He stated that the management team has been focused on developing

complementary solutions that focus on patient acquisition, engagement, and retention, that lead to securing and growing volume.

Dr. Chasin provided an in-depth presentation on Consumer Health Engagement & Managing the Patient Journey.

Mr. Shroff stated that the goal of the presentation was to help answer questions about how the technology we have now, and will be acquiring, will improve the consumer and patient journey at WMCHealth.

Mr. Shroff informed the Board that the Presentation of Consumer Health Engagement & Managing the Patient Journey is on Diligent in the Resource Center of the WCHCC Board.

QUALITY COMMITTEE

Ms. Gevertz, Chair, Quality Committee, reported that the Committee met November 8, 2019.

Ms. Gevertz advised the Board that Ms. Cuddy gave the report of the Quality and Safety Council for September to the Committee. She stated that the following Departments presented to the Council: the Ambulatory Committee; Dental Medicine; MyCare Update; Occupational Health; and Integrated Disability.

Ms. Gevertz advised that Ms. Cuddy also reported on QAPI for the ED; EOC Council; Food & Nutrition; Infection Prevention; Medicine; and Radiology.

Ms. Gevertz informed the Board that the Committee received a presentation on the Oncology Quality Council by Dr. Cairo. He outlined several Performance Improvement ("PI") initiatives in both Adult and Pediatric Oncology including the following:

- Reduction in HSCT CLABSI rates;
- Met National Benchmarks in HSCT outcomes and complications and recertifying with FACT;
- Inpatient adult oncology preparation for PET/CT scan;
- Minimizing risk of toxicity in adult oncology patients receiving high dose methotrexate administration;
- Safety of outpatient blood transfusion and apheresis procedures in pediatric and adult patient; and
- Full Commission on Cancer Approval.

Dr. Cairo described how the Pediatric Oncology program compares positively to New York City programs. He stated that due to WMC's cutting edge programs, positive improvements have been achieved in breast and colon programs. Dr. Cairo advised that plans are underway to achieve cohesive, multi-cancer programs.

Ms. Gevertz advised the Board that the Committee received a presentation on the Pharmacy by Ms. Thankachen and Ms. Simmons. They reported the following:

- Improved compliance with Alaris Guardrail utilization;
- MUSS Committee review of all use of reversal agents for opioids;
- The Comprehensive Diversion Program was reviewed and the goal is to become a collector site to allow for safe disposal of medications;

- USP 800 goals were reviewed, including progress towards compliance; and
- MHRH focus is on adherence to controlled substance discrepancy resolution.

Ms. Gevertz advised the Board that the Committee received a presentation on Antimicrobial Stewardship by Dr. Dhand. He reported the following:

- CDC playbook of requirements for ABS, meeting or exceeding all interventions as described by CDC;
- Types of interventions were reviewed, most frequent is discontinuation of therapy and dose adjustment;
- Real time alerts via Theradoc from lab, so we can quickly identify organism. Using A1, reach out to providers to ensure correct medication ordered; and
- Working with Cerner to develop order sets for antimicrobial therapy.

Ms. Gevertz advised that the Committee then received a Regulatory report from Ms. McFarlane.

NEW BUSINESS

There was no new business.

ADJOURNMENT

MR. HOCHBERG ASKED FOR A MOTION TO ADJOURN THE DECEMBER 4, 2019, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. DR. GARRICK MOTIONED, SECONDED BY MR. TULIS. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,


AnnMarie Fernandez, WCHCC Assistant Secretary

WESTCHESTER COUNTY HEALTH CARE CORPORATION

RESOLUTION 6 - 2019

WHEREAS, the Westchester County Health Care Corporation (the "Corporation") is a public benefit corporation created and existing under Title I, Article 10-C of the Public Authorities Law of the State of New York (the "Enabling Legislation") and is the operator of Westchester Medical Center ("WMC"); and

WHEREAS, traumatic injury is the leading cause of death for New Yorkers between the ages of one and forty-four years of age; and

WHEREAS, MidHudson Regional Hospital of Westchester Medical Center ("MHRH") strives to provide optimal trauma care; and

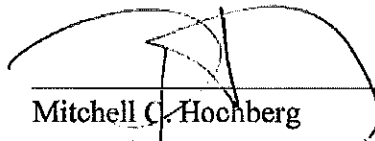
WHEREAS, treatment at a trauma hospital that participates in a standardized system of trauma care can significantly increase the chance of survival for victims of serious trauma; and

WHEREAS, participation in the New York Statewide Trauma System results in an organized and timely response to patients' needs, a more immediate determination of patients' definitive care requirements, improved patient care through the development of the hospital's performance improvement program, and assures that those caring for trauma patients are educationally prepared.

NOW THEREFORE BE IT

RESOLVED, that the Board of Directors of the Corporation shall direct Management to take all steps and provide the resources necessary to sustain a Level II New York State and American College of Surgeons trauma hospital designation for WMC.

AND BE IT FURTHER RESOLVED, that this Resolution will take effect immediately.



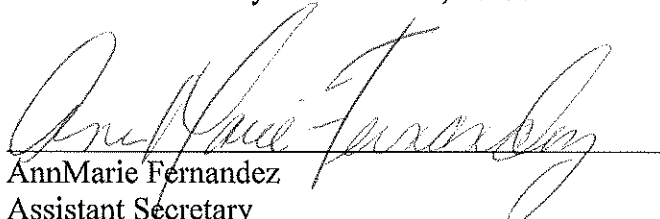
Mitchell C. Hochberg
Chair of the Board of Directors

STATE OF NEW YORK)
)ss:
WESTCHESTER COUNTY)

I **HEREBY CERTIFY** that I have compared the foregoing Resolution with the original Resolution on file in my office, which was duly adopted by the Governing Board of the Westchester County Health Care Corporation and ratified at a legally convened meeting held on the 4th day of December, 2019 and that the same is a true and complete copy therefrom and the whole of the said original.

I further certify that the full Governing Board consists of 12 voting directors and that 10 of such voting directors were present at such meeting and that 10 of such voting directors voted in favor of the above Resolution.

IN WITNESS WHEREOF, I have hereunto set my hand on this 4th day of December, 2019.


AnnMarie Fernandez
Assistant Secretary
Westchester County Health Care Corporation