WESTCHESTER COUNTY HEALTH CARE CORPORATION

BOARD OF DIRECTORS MEETING

June 1, 2016

6:30 P.M.

EXECUTIVE BOARD ROOM

EXECUTIVE OFFICES

VOTING MEMBERS PRESENT: Claudia Edwards, PhD, William Frishman, M.D., Renee Garrick, M.D., Susan Gevertz, John Heimerdinger, Patrick McCoy, Dennis Mehiel – via phone, Michael Staib, Mark Tulis

NON-VOTING MEMBERS PRESENT: Michael Israel, James Vodola, Richard Wishnie

VOTING MEMBERS EXCUSED: Orlando Adamson, M.D. Herman Geist, Mitchell Hochberg, Alfredo Quintero, Zubeen Shroff

NON-VOTING MEMBERS EXCUSED: Nan Haywoth, M.D.

STAFF PRESENT: Julie Switzer, EVP, General Counsel, and Counsel to the Board

Kara Bennorth, SVP, Corporate Communications and Fund Development

Marsha Casey, EVP, Network Strategy and Integration Anthony Costello, SVP, Professional and Support Services

Beth Davis, SVP, Deputy General Counsel

Mark Fersko, EVP, Financial Planning and Managed Care June Keenan, SVP, Delivery System Transformation

James Lee, SVP, Operations

Mary Leahy, M.D. – President, BSCHSI Anthony Mahler, SVP, Strategic Planning John Morgan, SVP, Financial Planning

Jordy Rabinowitz, VP, Human Resources Operations, Senior Associate General Counsel

William Ryan, Director, Intergovernmental Relations Patricia Wrobbel, SVP and Chief Nurse Executive

PHYSICIANS PRESENT: Dr. Gewitz, Dr. Savino

PUBLIC PRESENT: Christine LaPerche - NYSNA

Eileen Letzeiser - NYSNA

Roger King - CSEA

CALL TO ORDER

The June 1, 2016, meeting of the Westchester County Health Care Corporation Board of Directors was called to order at 6:30 p.m. A quorum was present consisting of the following Board members:

VOTING MEMBERS PRESENT

Claudia Edwards, PhD William Frishman, M.D. Renee Garrick, M.D. Susan Gevertz John Heimerdinger Patrick McCoy Dennis Mehiel – via phone Michael Staib Mark Tulis

VOTING MEMBERS EXCUSED

Orlando Adamson, M.D.
Herman Geist
Mitchell Hochberg
Alfredo Quintero
Zubeen Shroff

NON-VOTING MEMBERS PRESENT

Michael Israel James Vodola Richard Wishnie

NON-VOTING MEMBERS EXCUSED

Nan Hayworth, M.D.

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

Mr. Tulis chaired the meeting in Mr. Hochberg's absence. HE ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE May 4, 2016, MEETING OF THE BOARD. A MOTION WAS MADE BY MR. MCCOY, SECONDED BY MR. HEIMERDINGER, TO APPROVE THE MAY 4, 2016, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Frishman provided the report of the President of the Medical Staff. He presented a credentialing packet (dated May 31, 2016, and attached to these minutes) containing information on Credentialing Appointments, Reappointments, Additional Privileges, FPPE's, and Updates DOP's to the Board for its approval.

Motion to Approve Recommendations for Appointments, Reappointments, Additional Privileges, FPPE's, and Updated DOP's.

MR. TULIS ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, ADDITIONAL PRIVILEGES, FPPE'S, AND UPDATED DOP'S. MS. GEVERTZ MOTIONED, SECONDED BY MR. HEIMERDINGER. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Mr. Israel requested the following reports be provided to the Board by senior management:

Ms. Bennorth informed the Board that the May 1, 2016, Maria Fareri Children's Hospital ("MFCH") Go the Distance Walk was attended by over a thousand people; an increase of ten percent over past years.

Ms. Bennorth updated the Board that Good Samaritan Hospital's Spring Gala, which was held two weeks ago, was well attended.

Ms. Bennorth reminded the Board that the WMC Gala will be held this Saturday, June 4, 2016.

Ms. Bennorth reminded the Board that the Pleasantville Music Festival is July 9, 2016. WMC is a sponsor.

Mr. Costello updated the Board on the progress of the Lobby Renovation and the Ambulatory Care Pavilion ("ACP") project. He stated that WMC is finalizing the contract for the project labor agreement and noted that there are several permits still pending approval. Mr. Costello advised that the lobby renovation is anticipated to be completed by the end of July, 2016. He stated that the lobby ribbon cutting ceremony will coincide with the ground breaking ceremony of the ACP.

Mr. Costello informed the Board that the contracts for the Bids received for Patient Room Renovations of the Cooke Tower at the MHRH campus are being finalized.

Mr. Costello advised the Board that Request for Proposals ("RFPs") were sent out for project management and architect firms related to the Mary's Avenue campus consolidation project, the Broadway campus medical village plan, and the medical village at Bon Secours Community Hospital ("BSCH"). He reminded the Board that the CON application must be submitted by August.

Dr. Leahy advised the Board that Charity is working on the installation of wireless cardiac monitors at all three acute care sites and anticipates completion in the next several weeks.

Dr. Leahy informed the Board that Charity has finalized the sale of its Harriman Renal Center and continues to work towards the sale of the Weiss Center.

Dr. Leahy advised the Board that the cardiac surgeons from Westchester Medical Center Advanced Physician Services, P.C. ("APS") started at Charity a week ago and have since completed six procedures.

Dr. Leahy told the Board that the Bon Secours Medical Group has seen an increase in physician interest and has hired several new physicians – two internists, a general surgeon, a pulmonary physician and a neurologist.

Dr. Leahy advised the Board that Charity's cash remains strong, with volumes increasing in May, and the length of stay is down.

- Dr. Garrick informed the Board that the DNV survey went well.
- Dr. Garrick advised the Board that the new house staff is arriving.
- Dr. Garrick stated that WMCHealth is working on a new approach to narcotics in conjunction with John Moustakakis and the IT Department.
- Dr. Garrick advised the Board that there are issues with E-prescribing, one of which is the inability of the patient to shop around for lower co-payments.

A discussion ensued.

- Dr. Gewitz informed the Board that WMC has scheduled a family session for the new residents.
- Dr. Gewitz told the Board that sometime in September, Roberto Clemente and Brett Gardner will be coming to visit the patients at the MFCH.
- Dr. Gewitz informed the Board that Friday there will be an Art Gallery opening in the MFCH with a former patient's paintings on display.

REPORT OF COMMITTEES

FINANCE COMMITTEE

Mr. Tulis, acting Chair, WCHCC Finance Committee, noted that the Committee met just prior to this Board meeting. He informed the Board that long term debt has increased and operating income is positive. He told the Board that the Committee viewed a presentation on Charity's finances, and their cash position for April 30, 2016 was \$50 million dollars.

Cash position for the four months ended April, 2016, was \$143.7 million Bottom line loss, after excess fringe benefit, was \$8.7 million Total Operating Revenues of \$417 million Total Expenses of \$406.1 million

QUALITY COMMITTEE

Ms. Gevertz, Chair, WCHCC Quality Committee, stated the Committee met on May 20, 2016.

Ms. Gevertz stated that the Committee received a report by Dr. Garrick on the Quality and Safety Council meeting of March 10, 2016. She noted the following highlights from various Departmental reports: the Critical Care Committee reported eICU is fully operational and is producing useful data; the ER Throughput Committee is working on the time from door to inpatient unit; LifeWings has trained over 3500 staff members on the Valhalla campus; the ENT Department is tracking outcomes and complications; the Ambulatory Care Committee reported Hepatitis C testing is at 95% of patients in its target population; and Respiratory Services is using an opioid monitoring tool to ensure safe care of pain management patient.

Ms. Gevertz told the Board that Dr. Lefkowitz presented to the Committee the Department of Radiology's QA/PI.

Ms. Gevertz stated that the Committee received a presentation by Dr. Sekhri on the Pain Management Council. He highlighted the following: strategies to achieve the objectives of the council; creation of Novel Quality Measures for Inpatient Pain Management, plus a resident survey and data collected by Respiratory Therapy; a screening tool to identify patients at high risk for opioid related respiratory depression; data regarding increased use of patient controlled analgesia; data for perineural or neuraxial catheter use; and plans going forward which include technology, quality review of data and continued increase in patient controlled anesthesia prescribing.

Ms. Gevertz stated that the Committee had data on WMC's Transplant services on Diligent that they would review in greater detail during a future presentation.

NEW BUSINESS

ADJOURNMENT

MR. TULIS ASKED FOR A MOTION TO ADJOURN THE JUNE 1, 2016, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. MR. HEIMEDINGER MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted?

AnnMarie Fernandez, WCHCC Assistant Secretary