

CALL TO ORDER

The March 2, 2016, meeting of the Westchester County Health Care Corporation Board of Directors was called to order at 6:30 p.m. A quorum was present consisting of the following Board members:

VOTING MEMBERS PRESENT

Orlando Adamson, M.D.	John Heimerdinger
Claudia Edwards, PhD	Mitchell Hochberg
William Frishman, M.D.	Patrick McCoy
Renee Garrick, M.D.	Zubeen Shroff
Herman Geist	Michael Staib
Susan Gevertz	Mark Tulis

NON-VOTING MEMBERS PRESENT

Michael Israel
James Vodola
Richard Wishnie

VOTING MEMBERS EXCUSED

Dennis Mehiel
Alfredo Quintero

NON-VOTING MEMBERS EXCUSED

Simon Vukelj

REPORT OF THE CHAIR/ADDITIONS TO THE AGENDA

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE MINUTES FROM THE FEBRUARY 3, 2016, MEETING OF THE BOARD. A MOTION WAS MADE BY MS. GEVERTZ, SECONDED BY MR. SHROFF, TO APPROVE THE FEBRUARY 3, 2016, WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS MEETING MINUTES. THE MOTION WAS APPROVED UNANIMOUSLY.

REPORT OF THE PRESIDENT OF THE MEDICAL STAFF

Dr. Lebovics provided the report of the President of the Medical Staff. He presented a credentialing packet (dated March 1, 2016 and attached to these minutes) containing information on Credentialing Appointments, Additional Privileges, Reappointments, FPPE's, Category of Staff Change and Updates to DOP's to the Board for its approval.

Motion to Approve Recommendations for Appointments, Reappointments, Additional Privileges, FPPE's, Category of Staff Change, and Updates to DOP's.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE THE RECOMMENDATIONS FOR APPOINTMENTS, REAPPOINTMENTS, ADDITIONAL PRIVILEGES, FPPE'S, CATEGORY OF STAFF CHANGE, AND UPDATES TO DOP'S. MR. SHROFF MOTIONED, SECONDED BY MR. MCCOY. THE MOTION CARRIED UNANIMOUSLY.

REPORT OF THE PRESIDENT

Mr. Israel requested the following reports be provided to the Board by senior management:

Ms. Bennorth reminded the Board that March 8, 2016 is National Pancake Day and there will be events benefiting the Children's Hospital. A event card is at their places. She noted that there will be families and staff at each participating restaurant location.

Ms. Bennorth reviewed for the Board some of the Network messaging ads that WMCHHealth has out in the communities that are focusing on the size, strength and future of healthcare. She played for the Board a print ad that is also running on television and radio that is more specific to our service lines. Ms. Bennorth then presented a couple of new commercials that will be airing on Monday.

Ms. Gevertz added that Girls Night Out was held last Thursday evening and stated that it was extremely successful and was very well attended.

Ms. Gevertz also informed the Board that the Foundation staff should be commended for helping a group of teenagers organize a party in Ardsley in honor of the Maria Fareri Children's Hospital. The party was a huge success with over five hundred teens in attendance. She also noted that most of the teenagers were not of legal driving age, so many of their parents were also involved in the event as well.

Mr. Israel asked Ms. Bennorth to update the Board on some of today's press releases.

Ms. Bennorth updated the Board on the numerous articles highlighting today's announcement of WMCHHealth Network's plans to build the 280,000 square foot Ambulatory Care Pavilion ("ACP") on the Valhalla campus.

Mr. Israel also noted that the Westchester County Local Development Corporation (the "LDC") was very instrumental in helping WMCHHealth obtain tax-exempt financing, as they had to amend their bylaws to include Public Benefit Corporations.

Mr. Brudnicki introduced James Lee, SVP, Operations, to the Board. Mr. Brudnicki stated that Mr. Lee will be in charge of day to day operations at the Valhalla campus and has over thirty years of healthcare experience.

Mr. Costello informed the Board that renovations of patient rooms at the Behavioral Health Center have begun; this will be a year-long project in order to avoid any disruptions to patients.

Mr. Costello updated the Board that Phase 2 of the Maternity Suite 2S project is ongoing and completion is anticipated to be in June 2016.

Mr. Costello also updated the Board on the renovation of the Main Hospital lobby and the Care Giver Center. He stated that the finishing touches, such as the ceilings and glazing on the exterior walls, is now underway.

Mr. Costello informed the Board that work is being done at the MidHudson ED to install a fast track area.

Mr. Costello advised the Board that the bids for the Patient Room Renovation project at MidHudson are due on March 10, 2016.

Ms. Keenan informed the Board that we are in the last month of DSRIP year one; year two begins on April 1, 2016. She stated that year one has been very busy and a successful one for our PPS. Ms. Keenan stated that as a direct result of the early investment by the leadership team in the Center for Regional Health Innovation ("CRHI") and in the creation of a central organizing focus for the DSRIP and transformation projects associated with the network, we have been able to establish ourselves externally as a leader of health care transformation in the region.

Ms. Keenan noted for the Board that she and several members of senior management met last week with Jason Helgerson, Medicaid Director for New York State. She stated that he met with staff from CRHI, WMC management and Philips to discuss the creation of a state wide institute for health care transformation.

Mr. Mahler informed the Board that he spent the last two days in Albany at the annual HANY's meeting, and stated there will not be any new health care legislation in the near future. He stated that the announcement of the ACP project received a positive response from our Westchester delegation.

Dr. Garrick informed the Board that the ACGME review of NYMC was completed today. The ACGME was interested and excited about the impact DSRIP and telehealth will have on medical education.

Dr. Garrick informed the Board that in light of the problem with e-prescribing, with the help of Dr. Bierman, WMC has begun a new process to help train the house staff on how to order medication in the new electronic system.

Dr. Gewitz informed the Board that the Sickle Cell multi-center trial has been re-funded due to the success of the initial trial. He stated this trial now includes MD Anderson, UCLA Medical Center and Dana-Farber as additional centers; WMC is the home institution for this trial.

Dr. Gewitz reminded the Board that tomorrow afternoon at 5 p.m. is the rededication of the Galef Lobby.

Dr. Gewitz informed the Board that the Maria Fareri Children's Hospital ("MFCH") has reengaged Marty Eisenberg of Bed Beth & Beyond, and his family, to refurbish some of the art and installations they originally funded ten years ago.

Dr. Gewitz updated the Board on an upcoming meeting between the MFCH and the Boston's Childrens' delegation in continuing efforts to establishing a relationship.

REPORT OF COMMITTEES

QUALITY COMMITTEE

Ms. Gevertz, Chair, WCHCC Quality Committee, stated the Committee met on February 19, 2016.

Ms. Gevertz stated that Dr. Garrick reported on the Quality and Safety Council meeting minutes of January 14, 2016. Dr. Garrick stated that reports were given from the following areas: the Cardiovascular Council, Dialysis, Information Technology, Social Work Services/Case Management, Transplant and QA/PI.

Ms. Gevertz informed the Board that Dr. Tesler gave a presentation to the Committee on Patient Safety Initiatives for 2016. He stated that safety briefings have successfully resulted in the ability to identify event

types and the tracking and trending of that data leads to prioritizing of issues. Dr. Tesler advised the Committee that safety briefings have begun at MHRH with nine categories of events identified.

Dr. Tesler advised the Committee of the following safety briefing accomplishments: a sharps injury prevention team has been developed and an audit of the call bell installation and repairs in the Hospital space in the Bradhurst building was completed. Dr. Tesler updated the Committee on its 2016 Safety Team focus areas as follows: simplifying reporting activities, medication reconciliation, and transitions and handoffs.

Ms. Gevertz informed the Board that there were four items for their approval as follows: (i) 2016–2017 PI Plan; (ii) 2015 PI Summary/2016 PI Priorities; (iii) 2016 Quality Reporting Calendar; and (iv) 2016 EOC Management Plans.

MR. HOCHBERG ASKED FOR A MOTION TO APPROVE FOUR QUALITY ITEMS AS FOLLOWS (i) 2016–2017 PI PLAN; (ii) 2015 PI SUMMARY/2016 PI PRIORITIES; (iii) 2016 QUALITY REPORTING CALENDAR; AND (iv) 2016 EOC MANAGEMENT PLANS. MR. HEIMERDINGER MOTIONED, SECONDED BY DR. EDWARDS. THE MOTIONED CARRIED UNANIMOUSLY.

STRATEGIC PLANNING COMMITTEE

Mr. Tulis, Chair, WCHCC Strategic Planning Committee, noted that the Committee met just prior to the Board meeting to discuss various strategic initiatives in executive session. He stated that the Committee did not vote on any matters.

FINANCE COMMITTEE

Mr. Shroff, Chair, WCHCC Finance Committee, noted that the Committee met just prior to the Strategic Planning Committee this afternoon, before the Board meeting. He stated that the January, 2016, performance was reviewed and noted that in January WMC received its DSH payment in the amount of \$59 million dollars, bringing cash on hand for the end of January to \$156 million dollars.

Accounts Receivable for January was \$154 million

Statement of Operations for the Period Ended January 31, 2016

Total Operating Revenues of \$103.5 million
Total Expenses of \$103.3 million
Operating income \$243 thousand
Net Interest expense \$2.0 million
Loss before excess fringe benefits \$1.8 million
Excess fringe benefits associated with pensions \$1.86 million
Excess fringe benefits associated with post-retirement health \$1.25 million
Bottom line loss \$4.0 million

Key Statistics January 31, 2016

Utilization – Valhalla Campus

Total acute discharges, observation and outpatient cases of 1,901
Total acute patient days of 12,087
Average length of stay 7.8 days

Total ED visits 3,647

Mid-Hudson Regional Hospital

Total acute discharges, observation and outpatient cases of 387

Total acute patient days of 1,819

Total ED visits 2,347

DIVERSITY AND INCLUSION COMMITTEE

Dr. Edwards, Chair, WCHCC Diversity and Inclusion Committee, stated the Committee held its first meeting on February 24, 2016.

Dr. Edwards informed the Board that the Committee met with Mecca Santana, VP, Diversity and Community Relations. She advised that Board that Ms. Santana joined WMC about a year ago, and came to us from the Governor's office.

Dr. Edwards advised the Board that Ms. Santana presented her strategic overview for diversity, inclusion and community engagement at WMCHHealth to the Committee. She told the Board that it contains five major focus areas as follows: (i) workforce diversity; (ii) inclusion and equitable environments; (iii) enhanced education and awareness; (iv) supplier diversity; and (v) community partnerships. Dr. Edwards stated that Ms. Santana also advised the Committee of WMCHHealth's 2016 Workforce Diversity Goals.

Dr. Edwards stated that the Committee discussed ways of measuring the outcomes of the goals that were put in place for 2016.

Dr. Edwards informed the Board that Ms. Santana will present the strategic overview for diversity, inclusion and community engagement to the entire Board in the near future. She commended Mr. Israel for establishing the committee and the resources being dedicated to address the issues of diversity and inclusion in the workplace, and community engagement.

NEW BUSINESS

Mr. Hochberg advised the Board that there was one remaining item on the agenda. He stated that he has had the pleasure of serving on this Board for fifteen years, and other than his colleagues Mr. Heimerdinger, Mr. Tulis and Dr. Edwards, few things have remained constant. He stated that one of those constants has been Barbara Ralph, who until recently was Assistant Secretary to the Board. She served the Board for seventeen years with incredible dedication, a cheerful disposition and at times a dry wit, which was often needed.

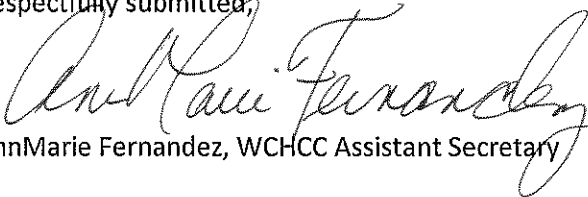
Mr. Hochberg presented and read a Resolution to Barbara Ralph recognizing and thanking her for her service.

Ms. Ralph accepted the Resolution and thanked the Board for their recognition.

ADJOURNMENT

MR. HOCHBERG MOTIONED TO ADJOURN THE MARCH 2, 2016, MEETING OF THE WESTCHESTER COUNTY HEALTH CARE CORPORATION BOARD OF DIRECTORS. THE MOTION CARRIED UNANIMOUSLY.

Respectfully submitted,

A handwritten signature in black ink, appearing to read "AnnMarie Fernandez". The signature is fluid and cursive, with the first name "AnnMarie" and the last name "Fernandez" clearly distinguishable.

AnnMarie Fernandez, WCHCC Assistant Secretary